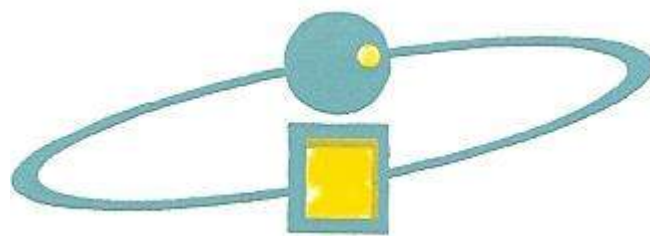


34TH ANNUAL EPORT

2025-2026



ISL CONSULTING LIMITED

BOARD OF DIRECTORS

Mr. Ankit J. Shah	: Executive Director - Managing Director
Mrs. Reema A. Shah	: Executive Director
Mr. Hitesh C. Kothari	: Non-Executive - Non-Independent Director
Mr. Vidhyesh Dalwadi	: Non-Executive - Independent Director
Mr. Bhavesh Mamnia	: Non- Executive, Non-Independent Director
Mr. Savajibhai D. Galiya	: Non- Executive, Independent Director

CHIEF FINANCIAL OFFICER

Mr. Nishant D. Thakkar

COMPANY SECRETARY AND COMPLIANCE OFFICER

Mr. Rohit Rawat

REGISTERED & CORPORATE OFFICE

504, 5th Floor, Priviera, Nr. Bank of Baroda,
Above Honda Show room,
Nehrunagar Circle, Ahmedabad - 380015,
Gujarat, India.

Ph : 6354541024, 079-40030351/2

Email:- innogroup@gmail.com

Website:- www.islconsulting.in

CIN: L67120GJ1993PLC086576

BANKERS

HDFC Bank Limited

ICICI Bank Limited

AUDITORS

M/s. Maak & Associates.

Chartered Accountants

FRN:135024W

601-604, Ratnanjali Square, Near Gloria Restaurant,

Prernatirth Derasar Road, Prahlad Nagar, Ahmedabad-380015

REGISTRAR & TRANSFER AGENT (RTA)

M/s. Purva Sharegistry (India) Pvt. Ltd.

9, Shiv Shakti Industrial Estate, J. R. Boricha Marg,

Mumbai – 400 011

Ph:- 022 – 022-49614132 / 49700138

Email:- evoting@purvashare.com

Website:- www.purvashare.com

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NOTICE

NOTICE is hereby given that the 34th Annual General Meeting of the Members of **ISL Consulting Limited** will be held on **Tuesday, September 29, 2026 at 02:00 P.M. (IST)** through Video Conferencing ('VC') / Other Audio-Visual Means ('OAVM') to transact the following business:

ORDINARY BUSINESS:

- 1. TO RECEIVE, CONSIDER AND ADOPT THE AUDITED STANDALONE FINANCIAL STATEMENTS OF THE COMPANY FOR THE FINANCIAL YEAR ENDED ON MARCH 31, 2026 INCLUDING THE AUDITED BALANCE SHEET AS AT MARCH 31, 2026 AND THE STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED ON THAT DATE AND THE REPORTS OF THE BOARD OF DIRECTORS AND AUDITORS THEREON.**

To consider and if thought fit, to pass the following resolution as Ordinary Resolution:

"RESOLVED THAT the Balance Sheet as at March 31, 2026 and Profit & Loss Account and Cash Flow Statement for the year ended March 31, 2026 along with the Report of Board of Directors and Auditors thereon as placed before the meeting be and are hereby received, considered and adopted."

- 2. TO APPOINT A DIRECTOR IN THE PLACE OF MR. HITESHKUMAR CHHAGANLAL KOTHARI (DIN: 01217705), WHO RETIRES BY ROTATION AND BEING ELIGIBLE, OFFERS HIMSELF FOR RE-APPOINTMENT.**

To consider and if thought fit, to pass the following resolution as Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 152 of the Companies Act, 2013, Mr. Hiteshkumar Chhaganlal Kothari (DIN: 01217705), Director of the company who retires by rotation and being eligible offers himself for re-appointment, be and is hereby re-appointed as the director of the company."

- 3. TO APPROVE APPOINTMENT OF M/S. G M C A & CO., CHARTERED ACCOUNTANTS, (FRN: 109850W) AS STATUTORY AUDITORS OF THE COMPANY.**

To consider and if thought fit, to pass the following resolution as Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Sections 139, 142 and other applicable provisions, if any, of the Companies Act, 2013 ("Act"), read with the Companies (Audit and Auditors) Rules, 2014, including any statutory modification(s) or re-enactment(s) thereof for the time being in force, and pursuant to the recommendation of the Audit Committee and the Board of Directors of the Company, the consent of the Members of the Company be and is hereby accorded for the appointment of M/s. G M C A & CO., Chartered Accountants, Ahmedabad (Firm Registration No. 109850W), as the Statutory Auditors of the Company, to hold office for a term of five consecutive financial years commencing from the conclusion of this Annual General Meeting ("AGM") to be held in the year 2026 and continuing until the conclusion of the AGM to be held in the year 2031, to audit the financial statements of the Company for the financial years from 2026-27 to 2030-31, on such remuneration, plus applicable taxes and reimbursement of out-of-pocket expenses, as may be mutually agreed between the Board of Directors of the Company and the Statutory Auditors.

RESOLVED FURTHER THAT any of the Directors and the Chief Financial Officer and the Company Secretary of the Company, be and are hereby severally authorized to take such steps and do all such acts, deeds, matters and things as may be considered necessary, proper and expedient to give effect to this Resolution.”

Place: Ahmedabad
Date: August 31, 2026

By order of the Board of Directors
ISL Consulting Limited

Regd. Office : 504, 5th Floor, Priviera, Nr. Bank of Baroda,

Above Honda Show room,
Nehrunagar Circle, Ahmedabad,
Gujarat, 380015
CIN: L67120GJ1993PLC086576
Ph : 6354541024, 079-40030351/2
Email:- innogroup@gmail.com
Website:- www.islconsulting.in

Ankit J. Shah
Managing Director
(DIN: 02695987)

NOTES:

1. In accordance with the applicable provisions of the Companies Act, 2013 ("Act"), read with the Rules made thereunder and the Ministry of Corporate Affairs ('MCA') General Circular 14/2020 dated 08th April, 2020, 17/2020 dated 13th April, 2020, 20/2020 dated 05th May, 2020, 22/2020 dated 15th June, 2020, 33/2020 dated 28th September, 2020, 39/2020 dated 31st December, 2020, 02/2021 dated 13th January, 2021, 19/2021 dated 8th December, 2021, 21/2021 dated 14th December, 2021, 02/2022 dated 05th May, 2022, 10/2022 dated 28th December, 2022 issued by the Ministry of Corporate Affairs ('MCA') (collectively referred to as 'MCA Circulars') and SEBI Circular No. SEBI/HO/CFD/CMD1/CIR/P/2020/79, dated 12th May, 2020, SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated 15th January, 2021, SEBI/HO/CFD/CMD2/CIR/P/2022/62 dated 13th May, 2022 and SEBI/HO/CFD/PoD-2/P/CIR/2023/4 dated 05th January, 2023, issued by the Securities and Exchange Board of India ("SEBI"), from time to time (hereinafter collectively referred to as ("the Circulars")), permitted the conduct of the Annual General Meeting ("AGM") through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM"), without the physical presence of the Members at a common venue. The deemed venue for the AGM shall be the Registered Office of the Company. In compliance with the provisions of the Companies Act, 2013 ("Act"), SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") MCA Circulars and SEBI Circulars this 34th AGM of the Company is being held through VC / OAVM. Members desirous of participating in the meeting through VC/OAVM, may refer to the procedures mentioned below in this AGM notice.
2. Pursuant to the provisions of the Act, a member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his/her behalf and the proxy need not be a Member of the Company. Pursuant to the General Circular No. 14/2020 dated 08th April, 2020, issued by the Ministry of Corporate Affairs, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM and hence the Proxy Form and Attendance Slip are not annexed to this Notice. However, the Body Corporates are entitled to appoint Authorized Representatives to attend the AGM through VC / OAVM and participate there at and cast their votes through e-voting.
3. Institutional / Corporate Shareholders (i.e., other than individuals / HUF, NRI, etc.) are required to send a scanned copy (PDF/JPG Format) of its Board or governing body Resolution/Authorization etc., authorizing its representative to attend the AGM through VC / OAVM on its behalf and to vote through remote e-voting. The said Resolution/Authorization should be mailed to the company at Innogroup@gmail.com or to the scrutinizers of the Company at Csanishajhunjhunwala2017@gmail.com with a copy marked to evoting@nsdl.co.in.
4. Members attending the AGM through VC / OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act. In case of Joint Holders, the member whose name appears as First Holder in the order of names on the Register of Members of the Company will be entitled to vote.
5. Since the AGM will be held through VC / OAVM, the Route Map is not annexed in this Notice.
6. The Register of Members and share transfer books of the Company will remain closed from **Friday, September 24, 2026 to Tuesday, September 29, 2026 (both days inclusive)** as per Section 91 of the Companies Act, 2013 read with Rule 10 of the Companies (Management and Administration) Rules, 2014 and Regulation 42 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
7. Brief profile, details of shareholding and inter-se relationship of Directors seeking appointment / re-appointment as required under Regulation 36 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standards are provided as Annexure to this notice, if applicable.
8. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) and bank account details by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN and bank account details to their Depository Participants with whom they are maintaining their demat account(s). Members holding shares in physical form can submit their PAN details and bank account details to the Registrars and Share Transfer Agents of the Company. Hence, the shareholders are requested to immediately register their PAN and bank account details.

In accordance with Regulation 40 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, the Company has stopped accepting any fresh transfer requests for securities held in physical form. Members holding shares of the Company in physical form are requested to kindly get their shares converted into de-mat/electronic form to get inherent benefits of de-materialization. Further, Members may please note that SEBI vide its Circular dated January 25, 2022 mandated listed companies to issue securities in de-mat form only while processing any service requests viz. issue of duplicate securities certificate; claim from Unclaimed Suspense Account; renewal/exchange of securities certificate; endorsement; sub-division/splitting of securities certificate; consolidation of securities certificates/folios; transmission and transposition. All shareholders holding shares in physical form are requested to demat their shares at the earliest.

9. The Members are requested to dematerialize their shareholdings with their Depository Participants as the Company's Shares are traded compulsorily under Demat mode in the Stock Exchanges.
10. Members are requested to:
 - (a) Intimate to the Company's Registrar and Share Transfer Agents– Purva Sharegistry (India) Private Limited, changes, if any, in their registered addresses and e-mail id at an early date, in case shares held in physical form;
 - (b) Intimate respective Depository Participant, changes, if any, in their registered addresses or e-mail id at an early date, in case of shares held in dematerialized form;
 - (c) Quote their folio numbers/client ID/DP ID in all correspondence; and
 - (d) Consolidate their holdings into one folio in the identical order of names.
 - (e) Update their PAN and Bank account details by sending a self-attested copy of the PAN along with original cancelled Cheque bearing their name on it or bank passbook/statement attested by their Bank to the Registrar and Share Transfer Agents of the Company.
11. SEBI vide its circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2021/655 dated 3rd November, 2021, SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2021/687 dated 14th December, 2021 and SEBI/HO/MIRSD/ MIRSD-PoD-1/P/CIR/2023/37 dated 16th March, 2023 has mandated that the shareholders holding shares in physical form are required to update their PAN, KYC details, bank details and nomination details with the RTA on or before 30th September, 2023, failing which the securities held by such shareholder will be frozen by the RTA. The securities once frozen will revert to normal status only upon receipt of requisite KYC documents or upon dematerialization of the said securities. Further, the said SEBI Circular has also mandated that the shareholders holding shares in physical form are required to compulsorily link their PAN and Aadhaar. Accordingly, the physical folios in which PAN and Aadhaar are not linked have been frozen by the RTA. The securities which have been frozen will revert to normal status only upon receipt of requisite KYC documents or upon dematerialization of the said securities. Necessary prior intimation(s) in this regard was provided to the Shareholders. Therefore, Members holding share(s) in physical form are requested to immediately update their KYC details / dematerialize their shareholding in the Company. A copy of the said circulars are available on the Company's website www.islconsulting.in.
12. As per the provisions of Section 72 of the Act, facility for making nominations is available to Individual(s) holding shares in the Company. Members holding shares in physical form may obtain the Nomination Form from the Registrars and Share Transfer Agents of the Company. Members holding shares in electronic form have to approach their depository participants for completing the nomination formalities.
13. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs dated April 08, 2020, April 13, 2020 and May 05, 2020 the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as venue voting on the date of the AGM will be provided by NSDL.
14. Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09th December, 2020 and under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, every Listed Company is required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public

non-institutional shareholders/retail shareholders is at a negligible level. Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders. In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

In terms of SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

15. Members desirous of obtaining any information as regards to the Accounts are requested to send an email to Innogroup@gmail.com, 15 days in advance before the date of the Meeting (**i.e., on or before Monday, 14th September, 2026 by 05:00 P.M.**) to enable the Management to keep full information ready on the date of AGM.
16. As the Annual General Meeting of the Company is held through VC / OAVM, we therefore request the members to submit questions in advance relating to the business specified in this notice of AGM on the email ID Innogroup@gmail.com.
17. As per the green initiative taken by the Ministry of Corporate Affairs, the members who have not registered their email addresses, Company has provided facility to register/update the email addresses with the RTA of the Company on <https://www.purvashare.com/email-and-phone-updation/> or can get it registered with their respective Depository Participants (DP) to enable the Company to serve documents in electronic form.
18. In compliance with aforesaid MCA Circulars and SEBI Circulars, the Annual Report will be sent through electronic mode to only those Members whose E-mail ID's are registered with the Registrar and Share Transfer Agent of the Company / Depository participant.
19. Members of the Company holding shares either in physical form or in de-materialized forms as on **cut-off date i.e. Friday August 28, 2026** will receive Annual Report for the financial year 2025-26 through electronic mode.
20. In line with the aforesaid MCA Circulars, the Notice calling the AGM has been uploaded on the website of the Company at www.islconsulting.in. The Notice can also be accessed from the website of the Stock Exchange i.e. BSE Limited at www.bseindia.com and the AGM Notice is also available on the website of NSDL (agency for providing the Remote E – Voting facility) i.e. www.evoting.nsdl.com.
21. The results of the e-voting and Remote e- voting during the Annual General Meeting will be announced by the Chairperson or person authorized by the Chairperson **within two working days** from the date of conclusion of the Annual General Meeting. A copy of which will be posted on the Company's website and forwarded to the Stock Exchange.
22. The Registers maintained under the Act and all the documents referred to in the accompanying notice and explanatory statements, which are eligible for inspection, will be available electronically for inspection by the members up to the date of AGM. Members seeking to inspect such documents can send an e-mail to innogroup@gmail.com.
23. **Voting through Electronic means:**
In compliance with the provisions of Section 108 of the Companies Act, 2013 and Rule 20 of the Companies (Management and Administration) Rules, 2014 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, (including any statutory modifications, clarifications, exemptions or re-enactment thereof for the time being in force), the Company is pleased to provide the members the facility to exercise their votes for all the resolutions detailed in the Notice of the 34th Annual General Meeting scheduled to be held on **Tuesday, September 29, 2026 at 2:00 PM** by electronic means and the business may be transacted through

remote e-voting and e-voting system during the AGM. Those Members, who will be present in the AGM through VC / OAVM facility and have not cast their vote on the Resolutions through remote e-voting, and are otherwise not barred from doing so, shall be eligible to vote through e-voting system during the AGM.

The Company has engaged the services of NSDL as the authorized agency to provide the remote e-voting and e-voting during the AGM as per the instructions given below:

Vote by Remote e-Voting and e-voting during the AGM

The remote e-voting period begins on **Saturday September 26, 2026 (09:00 A.M. IST) and ends on Monday September 28, 2026 (5:00 P.M. IST)**. During this period shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date **Tuesday, September 22, 2026** may cast their vote electronically. The e-voting module shall be disabled by NSDL for voting thereafter.

The voting rights of Members shall be in proportion to their shares in the paid-up equity share capital of the company as on the cut-off date.

The Company has appointed Mrs. Anisha Jhunhunwala, Practicing Company Secretary, to act as the Scrutinizer, to scrutinize the voting during the AGM and remote e-voting process in a fair and transparent manner.

The results declared along with the scrutinizer's report shall be placed on the Company's website www.islconsulting.in and shall be communicated to the BSE Limited where the shares of the company are listed within the time prescribed by the law.

Any person, who acquires Shares of the Company and becomes Member of the Company after sending the Notice and holding Shares as of the cut-off date, may obtain login ID and password by sending a request at innogroup@gmail.com or evoting@nsdl.co.in. However, if he / she is already registered with NSDL to remote e-voting then he / she can use his / her existing user ID and password for casting vote. Any person who ceases to be the member of the Company as on cut-off date and in receipt of this notice, shall treat this AGM Notice for information purpose only.

The Members who have cast their vote by remote e-voting prior to the AGM may also attend/ participate in the AGM through VC / OAVM but shall not be entitled to cast their vote again. Once the vote on a Resolution is cast by the Member, the Member shall not be allowed to change it subsequently.

The Members can join the AGM in the VC/OAVM mode 30 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the AGM Notice. The facility of participation at the AGM through VC/ OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.

The Chairperson shall, at the Annual General Meeting, at the end of discussion on the resolutions on which voting is to be held, allow e-voting for all those members who are present at the Annual General Meeting by electronic means but have not cast their votes by availing the remote e-voting facility.

THE INSTRUCTIONS FOR THE MEMBERS FOR REMOTE E-VOTING AND JOINING ANNUAL GENERAL MEETING ARE AS UNDER:

*The remote e-voting period begins on **Saturday September 26, 2026 (09:00 A.M. IST) and ends on Monday September 28, 2026 (5:00 P.M. IST)**. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (**cut-off date**) i.e. **Tuesday, September 22, 2026**, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being **Tuesday, September 22, 2026**.*

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1 : Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below::

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp. 3. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 4. Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience.

	NSDL Mobile App is available on  App Store  Google Play  
Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at 022 - 4886 7000 and 022 - 2499 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below:

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example, if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****..
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example, if your Beneficiary ID is 12***** then your user ID is 12*****
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
 - c) How to retrieve your 'initial password'?
 - (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox.

Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.

- (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
 - a) Click on "**Forgot User Details/Password?**" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) "**Physical User Reset Password?**" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.co.in mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join Meeting".
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional / Corporate shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. authorizing its representative to attend the AGM through VC / OAVM on its behalf and to vote through remote e-voting to the company at Innogroup@gmail.com or to the scrutinizers of the Company at Csanishajhunjhunwala2017@gmail.com with a copy marked to evoting@nsdl.co.in. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "**Upload Board Resolution / Authority Letter**" displayed under "**e-Voting**" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on 022 - 4886 7000 and 022 - 2499 7000 or send a request to Ms. Pallavi Mhatre at evoting@nsdl.co.in

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to innogroup@gmail.com.
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to innogroup@gmail.com. If you are an Individual shareholder holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A)** i.e., **Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**
3. Alternatively, shareholder/members may send a request to evoting@nsdl.co.in for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR E-VOTING ON THE DAY OF THE AGM ARE AS UNDER:

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of "VC/OAVM link" placed under **"Join meeting"** menu against company name. You are requested to click on VC/OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Members who would like to express their views or ask questions during the AGM (held through VC/OAVM) may register themselves as a speaker by sending their request from their registered email address mentioning their name, DP ID and Client ID/folio number, PAN, mobile number at innogroup@gmail.com from **Monday, September 21, 2026 (9:00 A.M. IST) to Thursday, September 24, 2026 (5:00 P.M. IST)**. Those Members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the AGM. The Company reserves the right to restrict the number of speakers depending on the availability of time for the AGM. The Members are requested to Mail their query/questions in writing via email to the company at innogroup@gmail.com without this the members will not be allowed to participate in the AGM as speaker shareholders. Company also reserve the right to provide writing Answers of members questions via a registered email id to the concern member.

CONTACT DETAILS

1. **Company** : ISL Consulting Limited (CIN: L67120GJ1993PLC086576)
2. **Registered Office** : 504, 5th Floor, Priviera, Nr. Bank of Baroda,
Above Honda Show room,
Nehrunagar Circle, Ahmedabad,
Gujarat, 380015
Ph.: 6354541024, 079-40030351/2
Email ID: innogroup@gmail.com
3. **Registrar & Transfer Agent** : M/s. Purva Sharegistry (India) Private Limited
9, Shiv Shakti Industrial Estate, J. R. Boricha Marg, Lower Parel (E),
Mumbai – 400 011
Tel No.: 022-49614132 / 49700138
Email ID: evoting@purvashare.com
4. **Remote E-Voting Agency** : National Securities Depository Limited
Email ID: evoting@nsdl.co.in
5. **Scrutinizer** : CS Anisha Jhunhunwala
Practicing Company Secretary
Phone No.: 7596826506
Email ID: Csanishajhunhunwala2017@gmail.com

ANNEXURE TO THE NOTICE

DETAILS OF DIRECTORS SEEKING APPOINTMENT / RE-APPOINTMENT
(Pursuant to Regulation 36 (3) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015)

Item No. 2:

Name of Director	Date of Birth	No. of Shares held in the Company	Qualification	Brief Resume/ Experience of Director	Disclosure of relationships between directors inter-se;	Directorships held in other Listed Companies	Chairman/ Member of Committees in other Listed Companies
Mr. HITESHKUMAR CHHAGANLAL KOTHARI (DIN: 01217705)	27-07-1980	2002400 Equity Shares	SY B.Com	Mr. Hitesh Chhaganlal Kothari, Director of the Company, is a young and dynamic businessman. He is having in-depth knowledge of financial and commodity markets. He is leading the company with an experience in the financial market field. Under his guidance and direction, the Company is achieving growth and prosperity.	He is a brother of Mrs. Reema A. Shah, Director and Brother in Law of Mr. Ankit J. Shah, Managing Director.	NIL	NIL

NOTING FOR STATUTORY AUDITOR;

The Members are informed that the post of the existing Statutory Auditor of the Company is vacant due to resignation.

In accordance with the provisions of Section 139 and other applicable provisions of the Companies Act, 2013 ("Act") read with the Companies (Audit and Auditors) Rules, 2014 and the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR Regulations"), the Board of Directors of the Company, on the recommendation of the Audit Committee, has proposed the appointment of M/s. G M C A & CO., Chartered Accountants, Ahmedabad (Firm Registration No. 109850W) as the Statutory Auditors of the Company.

M/s. G M C A & CO., Chartered Accountants, have furnished their consent and eligibility certificate confirming that their appointment, if made, shall be in accordance with the provisions of the Act and the rules made thereunder and that they satisfy the applicable criteria for eligibility, qualification and independence for appointment as Statutory Auditors of the Company.

The proposed appointment of M/s. G M C A & CO., Chartered Accountants, is for a period of five consecutive financial years, commencing from the conclusion of this AGM to be held in the year 2026 and continuing until the conclusion of the AGM to be held in the year 2031, covering the audit of the financial statements of the Company for the financial years 2026-27 to 2030-31, subject to the approval of the Members of the Company.

DETAILS AS REQUIRED UNDER REGULATION 36(5) OF THE SEBI LODR REGULATIONS

1. Proposed Fees Payable and Terms of Appointment

The Statutory Auditors shall be paid such remuneration as may be determined by the Board of Directors in consultation with the Statutory Auditors and as approved by the Audit Committee, together with applicable taxes and reimbursement of reasonable out-of-pocket expenses incurred in connection with the audit and other permissible professional services, if any.

The appointment shall be subject to the terms and conditions as may be mutually agreed between the Company and the Statutory Auditors and in accordance with the applicable provisions of the Act, the rules made thereunder and the SEBI LODR Regulations.

2. Material Change in Fees Payable to the Auditor and Rationale for such Change

“There is no material change in the proposed fees payable to the Statutory Auditors as compared to the fees paid to the outgoing Statutory Auditors.”

3. Basis of Recommendation for Appointment

The Audit Committee, after considering the credentials, experience, professional competence, expertise, resources, reputation and independence of M/s. G M C A & CO., Chartered Accountants, and after evaluating their suitability having regard to the size, nature and complexity of the business and operations of the Company, has recommended their appointment as the Statutory Auditors of the Company.

The Board of Directors, based on the recommendation of the Audit Committee, is of the view that the appointment of M/s. G M C A & CO., Chartered Accountants, would be in the best interests of the Company and its Members and accordingly recommends their appointment.

4. Credentials of the Proposed Statutory Auditors

M/s. G M C A & CO., Chartered Accountants, Ahmedabad, bearing Firm Registration No. 109850W, is a firm of Chartered Accountants having experience in the field of statutory audit, assurance, accounting, taxation and other professional services.

The firm has the requisite professional expertise, experience, infrastructure and resources to undertake the statutory audit of the Company in accordance with the applicable provisions of the Companies Act, 2013, the applicable accounting standards and other applicable laws, rules and regulations.

5. Independence and Eligibility

M/s. G M C A & CO., Chartered Accountants, have confirmed that they are eligible for appointment as Statutory Auditors of the Company and that they satisfy the applicable eligibility and independence criteria prescribed under the Companies Act, 2013 and the rules made thereunder.

The proposed Statutory Auditors have further confirmed that they have not incurred any disqualification under Section 141 of the Companies Act, 2013 and that their appointment is in conformity with the applicable provisions of the Act and the SEBI LODR Regulations.

BOARD'S RECOMMENDATION

The Board of Directors, based on the recommendation of the Audit Committee, recommends the resolution set out at Item No. 3 of the accompanying Notice for approval of the Members by way of an Ordinary Resolution.

INTEREST OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

None of the Directors, Key Managerial Personnel of the Company or their respective relatives is concerned or interested, financially or otherwise, in the proposed resolution, except to the extent of their respective shareholding, if any, in the Company.

The consent and eligibility certificate furnished by M/s. G M C A & CO., Chartered Accountants, along with other relevant documents relating to the proposed appointment, shall be available for inspection by the Members at the Registered Office of the Company during business hours on all working days up to the date of the AGM and shall also be available for inspection during the AGM.

Place: Ahmedabad
Date: August 31, 2026

By order of the Board of Directors
ISL Consulting Limited

Regd. Office : 504, 5th Floor, Priviera, Nr. Bank of Baroda,
Above Honda Show room,
Nehrunagar Circle, Ahmedabad,
Gujarat, 380015
CIN: L67120GJ1993PLC086576
Ph : 6354541024, 079-40030351/2
Email:- innogroup@gmail.com
Website:- www.islconsulting.in

Ankit J. Shah
Managing Director
(DIN: 02695987)

DIRECTORS' REPORT

Dear Members,

Your directors are pleased to present the 34th Annual Report along with the Audited Accounts of the Company for the financial year ended on March 31, 2026.

FINANCIAL SUMMARY/HIGHLIGHTS OF PERFORMANCE AND STATE OF AFFAIRS OF THE COMPANY:

(Rupees in Lakhs)

Particulars	Year ended 31-03-2026	Year ended 31-03-2025
Revenue from Operation	1,857.81	2,447.24
Other Income (Interest & Dividend)	6.04	9.53
Total Income	1,863.85	2,456.77
Total expenditure	2,067.82	2,629.70
Profit / (loss) before exceptional items & provision for tax	(203.97)	(172.92)
Less: Exceptional items	0.00	0.00
Profit / (loss) Before Tax	(203.97)	(172.92)
Less: Tax Expenses	0.28	0.18
Net Profit / (loss) after Tax for the year	(204.24)	(173.11)
Earnings per Share	(0.85)	(0.72)
Balance carried forward to Balance Sheet	(204.24)	(173.11)

During the financial year ended March 31, 2026, the Company recorded Revenue from Operations of Rs. 1,857.81 lakhs as against Rs. 2,447.24 lakhs in the previous financial year, representing a decrease of approximately 24.70%. Other Income during the year stood at Rs. 6.04 lakhs, as compared to Rs. 9.53 lakhs in the previous year. Accordingly, the Total Income of the Company for the financial year 2025-26 stood at Rs. 1,863.85 lakhs, as against Rs. 2,456.77 lakhs in the financial year 2024-25. The total expenditure during the year decreased to Rs. 2,067.82 lakhs from Rs. 2,629.70 lakhs in the previous year.

The Company incurred a Loss before Tax of Rs. 203.97 lakhs during the financial year 2025-26, as compared to a loss before tax of Rs. 172.92 lakhs in the previous financial year. After considering tax expenses of Rs. 0.28 lakhs, the Company reported a Net Loss after Tax of Rs. 204.24 lakhs for the year under review, as against a net loss of Rs. 173.11 lakhs in the previous year.

The Earnings per Share (EPS) stood at (Rs. 0.85) for the financial year 2025-26 as compared to (Rs. 0.72) in the financial year 2024-25.

The overall financial performance reflects a decline in the Company's operating revenue during the year under review. Although the Company has reduced its total expenditure compared with the previous year, the reduction in revenue has resulted in an increase in the net loss for the year. The management continues to focus on improving operational efficiency, strengthening revenue generation and taking appropriate measures to improve the financial performance of the Company in the coming years.

DIVIDEND:

In order to conserve the financial resources, the Board of Directors of the Company do not recommend any dividend for the said financial year.

AMOUNT TRANSFER TO RESERVES AND SURPLUS:

The Company has transferred Rs. (204.24) lakhs to the Reserves and Surplus account.

CHANGE IN NATURE OF BUSINESS:

There is no change in the nature of business of the Company during the year under review.

MATERIAL CHANGES AND COMMITMENTS AFFECTING FINANCIAL POSITION BETWEEN THE END OF THE FINANCIAL YEAR AND DATE OF REPORT:

There have been no material changes and/or commitments affecting the financial position of the Company occurred between the end of the financial year to which this financial statement relates and the date of the report.

DISCLOSURE OF ORDERS PASSED BY REGULATORS OR COURTS OR TRIBUNAL:

During the year under review, no significant or material orders have been passed by the Regulators or Courts or Tribunals which can have impact on the going concern status and the Company's operations in future.

INTERNAL FINANCIAL CONTROL SYSTEM AND COMPLIANCE FRAMEWORK:

Pursuant to the provisions of Section 134(5)(e) of the Companies Act, 2013, the Company has established and maintained adequate internal financial controls commensurate with the nature, size, and complexity of its business operations. These controls are designed to ensure the orderly and efficient conduct of business, safeguarding of assets, prevention and detection of frauds and errors, accuracy and completeness of accounting records, and timely preparation of reliable financial information.

The Company's Internal Audit function operates independently and reports directly to the Audit Committee of the Board of Directors, thereby ensuring objectivity and impartiality in the evaluation of internal control processes. The Internal Auditors periodically review the adequacy and effectiveness of the Company's internal financial control systems, risk management processes, operational procedures, accounting practices, and compliance with applicable policies and statutory requirements.

Based on the recommendations of the Internal Auditors, the respective process owners undertake appropriate corrective and preventive actions to strengthen the internal control environment. Significant audit observations, if any, together with the status of corrective actions, are periodically reviewed by the Audit Committee. During the financial year under review, the Board reviewed the effectiveness of the internal financial controls and is of the opinion that the Company's internal financial control system was adequate and operating effectively. No material weaknesses or significant deficiencies were identified that could have adversely affected the Company's financial reporting or operational performance.

The Company has also established a comprehensive legal and regulatory compliance framework to ensure adherence to all applicable provisions of the Companies Act, 2013, SEBI Regulations (where applicable), and other statutory laws and regulations. The Board is satisfied that the compliance framework is adequate and has been operating effectively throughout the financial year.

PUBLIC DEPOSITS:

During the year ended on March 31, 2026, the Company has not accepted any deposit from the public within the meaning of Section 73 of the Companies Act, 2013 read with Companies (Acceptance of Deposits) Rules, 2014 and amendments made thereto.

LOANS, GUARANTEES AND INVESTMENTS:

Details of Loans, Guarantee and Investments, if any, covered under the provisions of Section 186 of the Companies Act, 2013, during the year under review, are provided in the notes to the financial statement.

RELATED PARTY TRANSACTIONS:

Your Board endeavors that all contracts/ arrangements/transactions entered by the Company during the financial year with related parties are in the ordinary course of business and on an arm's length basis only. During the year under review the Company had not entered into any contract/ arrangement/transaction with related parties referred to in Section 188(1) of the Companies Act, 2013. Hence Form AOC- 2 is not applicable to the Company.

In terms of Regulation 23 of the SEBI Listing Regulations, your Company submits details of related party transactions as per the format specified in the relevant accounting standards to the stock exchanges on a half yearly basis.

Your directors draw attention of the members to the financial statement which sets out related party disclosures.

SHARE CAPITAL:

During the financial year under report, the company has neither issued equity shares with differential voting rights, sweat equity shares or under employee stock options scheme nor it has made any provision of money for purchase of its own shares by employees or by trustees for the benefit of employees.

At present, the Company has only one class of shares – equity shares with face value of Rs. 5/- each. As on March 31, 2026, the authorized share capital and paid-up share capital of the company stands at Rs. 12,00,00,000/- (Rupees Twelve Crore) consisting of 2,40,00,000 (Two Crore Forty Lakhs) number of equity shares of Rs. 5/- (Rupees Five) each fully paid-up.

PARTICULARS REGARDING CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNING AND OUTGO:

The disclosures relating to conservation of energy and technology absorption as prescribed under Section 134(3)(m) of the Companies Act, 2013 read with Rule 8 of the Companies (Accounts) Rules, 2014 are not applicable to the Company, considering the nature of its business operations.

During the financial year under review, the Company did not have any foreign exchange earnings or foreign exchange outgo.

SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES

Your Company does not have any subsidiary, joint venture or associate company.

CORPORATE SOCIAL RESPONSIBILITY:

During the financial year under report, your company did not meet the criteria laid down under the provisions of section 135(1) of the Companies Act, 2013 read with the Companies (Corporate Social Responsibility Policy) Rules, 2014 and accordingly the provisions including but not limited upto constitution of corporate social responsibility committee and formulation / implementation of a policy on corporate social responsibility are not applicable to the company.

DIRECTORS AND KEY MANAGERIAL PERSONNEL:

(1) Board of Directors

The Board of Directors of your company has various executive and non-executive directors including Independent Directors who have wide and varied experience in different disciplines of corporate functioning.

As on March 31, 2026 the Board of Directors is comprised of 6 (Six) directors including 1 (One) Managing Director, 1 (One) Executive Director, 2 (Two) Non-Executive Non – Independent Directors and 2 (Two) Non-Executive Independent Directors. The names and categories of directors, and relevant details are given below:

Sr. No.	Name of Directors	Category
1.	Mr. Ankit Jagat Shah	Managing Director
2.	Mrs. Reema Ankit Shah	Executive Director
3.	Mr. Hiteshkumar Chhaganlal Kothari	Non-Executive Non – Independent Director
4.	Mr. Bhavesh Premji Mamania	Non-Executive Non – Independent Director
5.	Mr. Savajibhai Devarambhai Galiya	Non-Executive Independent Director
6.	Mr. Vidhyesh G. Dalwadi	Non-Executive Independent Director - Chairman

(2) Appointment & Cessation:

(3) Independent directors

In terms of the definition of the Independent Director as prescribed under Regulation 16(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 149(6) of the Companies Act, 2013, Mr. Vidhyesh Dalwadi and Mr. Savajibhai Devarambhai Galiya have been appointed as Non-Executive Independent Director on the board of the company. Mr. Savajibhai Devarambhai Galiya was re-appointed as Non-Executive Independent Director in 32nd Annual General Meeting for a term of five years till September 24, 2029 and Mr. Vidhyesh Dalwadi was appointed as Non-Executive Independent Director in Extra-Ordinary

General Meeting held on February 28, 2025 for the first term of five consecutive years till term of five (5) consecutive years commencing from December 13, 2024 to December 12, 2029.

Your Company has received requisite declarations from all the Independent Director of the Company under sub - Section (7) of section 149 confirming that they meet with the criteria of Independence as provided in Section 149(6) of the Companies Act, 2013 and Regulation 16(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Independent Directors also have complied with the provisions of Rule 6(3) of Companies (Appointment and Qualifications of Directors) Rules, 2014, as amended relating to inclusion of their name in the databank of independent directors. Independent Directors have also confirmed that they have complied with Schedule IV of the Act and the Company's Code of Conduct..

(4) Director retiring by rotation

During the year under review Mrs. Reema Ankit Shah (DIN: 02698529) Executive Director was appointed after retires by rotation at the Annual General Meeting held on 25th September 2025.

(5) Key Managerial Personnel

Sr. No.	Name	Designation
1.	Mr. Ankit Jagat Shah	Managing Director
2.	Mrs. Reema Ankit Shah	Executive Director
3.	Mr. Nishantkumar D. Thakkar	Chief Financial Officer
4.	Mr. Rohit Raway	Company Secretary

EVALUATION OF BOARD, COMMITTEES AND DIRECTORS:

Pursuant to the provisions of Section 134(3)(p) of the Companies Act, 2013 read with Rule 8(4) of the Companies (Accounts) Rules, 2014, Regulation 17(10) and other applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has carried out an annual performance evaluation of the Board of Directors, its Committees, the Chairperson, Individual Directors, and Independent Directors.

The evaluation was conducted through a structured performance evaluation mechanism based on various qualitative and quantitative criteria, including the composition of the Board and Committees, effectiveness of Board processes, strategic guidance, quality of deliberations, attendance and participation in meetings, professional expertise, governance practices, accountability, ethical standards, leadership, decision-making, risk oversight, and contribution towards the achievement of the Company's objectives. The performance of the Independent Directors was evaluated by the entire Board, excluding the Director being evaluated, with due regard to their independence, objectivity, exercise of independent judgment, constructive participation in Board and Committee meetings, guidance on governance matters, and protection of the interests of all stakeholders. The Independent Directors, at their separate meeting held during the year, reviewed the performance of the Non-Independent Directors, the Chairperson of the Company, and the Board as a whole. They also assessed the quality, quantity, and timeliness of the flow of information between the Company's Management and the Board, which is essential for the Board to effectively and reasonably perform its duties.

The Nomination and Remuneration Committee reviewed the performance evaluation process and recommended its observations to the Board. Based on the outcome of the evaluation, the Board expressed satisfaction with the overall effectiveness of its functioning, the functioning of its Committees, and the valuable contributions made by each Director in strengthening the Company's governance framework and achieving its strategic objectives. The Board is of the opinion that all the Directors continue to possess the requisite integrity, expertise, experience, competence, and commitment required to effectively discharge their duties and responsibilities.

MEETING OF THE BOARD OF DIRECTORS:

Your Board has been constituted with requisite diversity, wisdom and experience commensurate to the scale of operations of your Company. Regular Board Meetings are held to discuss business aspects and other matters related to business of the company.

Board meeting dates are finalized in consultation with all directors and agenda papers backed up by comprehensive notes and detailed background information are circulated well in advance before the date of the meeting thereby enabling the Board to take informed decisions.

During the year, 8 (eight) meetings of Board of Directors were convened and held, the details of which are given in the “**Report on Corporate Governance**”, which is a part of this Annual Report. The gap between Meetings not exceeding the period prescribed under the Companies Act, 2013 and Rules made thereunder.

COMMITTEES OF THE BOARD:

As per requirements of the provisions of Companies Act, 2013 and Rules made there under and as per provisions of SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015, the company has formed following committees.

- (a) Audit Committee
- (b) Stakeholders Relationship Committee
- (c) Nomination and Remuneration Committee

Details of all the Committees along with their charters, composition and meetings held during the year, are provided in the “**Report on Corporate Governance**”, a part of this Annual Report.

RISK MANAGEMENT:

Risk management is an integral part of the Company's corporate governance framework and business strategy. ISL Consulting Limited has established a robust risk management framework designed to identify, assess, evaluate, monitor, and mitigate various strategic, operational, financial, regulatory, technological, and business risks that could impact the achievement of the Company's objectives. The Company follows a structured and proactive approach towards risk management, with clearly defined processes for identifying emerging risks, evaluating their potential impact and likelihood, and implementing appropriate mitigation measures. The framework is embedded into the Company's decision-making process and is periodically reviewed to ensure its continued relevance in light of the evolving business environment, regulatory developments, and market dynamics.

The management regularly reviews the Company's risk profile and places appropriate controls and mitigation mechanisms to address identified risks. The Audit Committee periodically reviews the adequacy and effectiveness of the Company's internal financial controls, internal audit function, and risk management systems, and provides necessary guidance to strengthen the overall control environment. Significant risks and mitigation measures are also placed before the Board of Directors for its review and oversight.

The Board is satisfied that the Company's risk management framework is adequate, effective, and commensurate with the nature and scale of its operations. Based on the assessment carried out during the financial year, the Board is of the opinion that there is no material or foreseeable risks that, in its judgment, would threaten the Company's existence, continuity of operations, or long-term sustainability.

VIGIL MECHANISM AND WHISTLE BLOWER POLICY:

Pursuant to the provisions of Section 177 of the Companies Act, 2013 read with the Companies (Meetings of Board and its Powers) Rules, 2014 and Regulation 22 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has established a robust Vigil Mechanism/Whistle Blower Policy to promote ethical conduct, transparency, integrity, and accountability across the organization.

The Policy provides a structured mechanism for Directors, employees, and other eligible stakeholders to report genuine concerns relating to unethical behaviour, actual or suspected fraud, financial irregularities, misuse of the Company's resources, violation of the Code of Conduct, or any other improper or unlawful practices, without fear of retaliation or victimization. The Company is committed to ensuring that all genuine concerns are investigated in a fair, transparent, and confidential manner. The Policy incorporates adequate safeguards against victimization of whistle blowers and provides direct access to the Chairperson of the Audit Committee in appropriate and exceptional cases.

During the financial year under review, no person was denied access to the Chairperson of the Audit Committee, and the Company is not aware of any instance of victimization of any whistle blower under the said mechanism.

The Vigil Mechanism and Whistle Blower Policy is available on the Company's website at www.islconsulting.in.

AUDITORS**Statutory Auditors:**

At the 33rd Annual General Meeting ("AGM") of the Company held on September 25, 2025, the Members had approved the appointment of M/s. Maak & Associates, Chartered Accountants (Firm Registration No. 135024W) as the Statutory Auditors of the Company for a term of five consecutive financial years commencing from FY 2025-26 and continuing up to FY 2029-30, in accordance with the provisions of the Companies Act, 2013.

However, subsequent to the closure of the financial year under review, M/s. Maak & Associates, Chartered Accountants, resigned from the office of Statutory Auditors of the Company on 18th August 2026. The resignation was subsequent to the end of the financial year 2025-26 and accordingly, the change in the Statutory Auditor is a subsequent development to the financial year under review.

The Board of Directors places on record its appreciation for the services and professional support rendered by M/s. Maak & Associates, Chartered Accountants, during their tenure as Statutory Auditors of the Company.

Consequent upon the resignation of the existing Statutory Auditors, the Board of Directors, based on the recommendation of the Audit Committee, has proposed the appointment of M/s. G M C A & CO., Chartered Accountants (Firm Registration No. 109850W), as the Statutory Auditors of the Company for a term of five consecutive financial years commencing from the conclusion of the ensuing Annual General Meeting to be held in the year 2026 and continuing until the conclusion of the Annual General Meeting to be held in the year 2031, covering the financial years 2026-27 to 2030-31, subject to the approval of the Members.

The proposed appointment of M/s. G M C A & CO., Chartered Accountants, is being placed before the Members for their approval at this AGM in the year of 2026. The details regarding the proposed appointment, including the credentials of the proposed Statutory Auditors, basis of recommendation, proposed remuneration and other disclosures as required under the applicable provisions of the Companies Act, 2013 and Regulation 36(5) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, are provided in the Notice convening the ensuing AGM.

The Company has received the necessary consent and eligibility certificate from the proposed Statutory Auditors confirming their eligibility and willingness to act as Statutory Auditors of the Company in accordance with the applicable provisions of the Companies Act, 2013 and the rules made thereunder.

Secretarial Auditors:

pursuant to the provisions of Section 204 and other applicable provisions, if any, of the Companies Act, 2013, read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, and Regulation 24A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), other applicable laws/statutory provisions, if any, as amended from time to time and pursuant to the recommendation of the Audit Committee and the Board of Directors of the Company, the company in its 33rd Annual General Meeting held on Thursday, September 25, 2025 has appointed M/S Anisha Jhunhunwala & Associates, (FRN: S2021GJ789700 and CP No.: 20967) Peer Reviewed Company Secretary in Practice having Peer Review Certificate No – 1303/2021, holding Membership No. 13464 and Certificate of Practice No. 20967, as the Secretarial Auditor of the Company for the first term of five consecutive financial years commencing from FY 2025-26 to FY 2029-30, to conduct the secretarial audit of the Company as prescribed under the Act and the rules made thereunder at such remuneration, plus applicable taxes and other out-of-pocket expenses as may be mutually agreed upon between the Board of Directors of the Company and the Secretarial Auditors.

Internal Auditors:

In accordance with the provisions of section 138 of the Companies Act, 2013 and rules framed thereunder, your company has appointed of M/S Nishit P Shah & Co, Chartered Accountants (FRN; 158058W), as the internal auditors of the company in the board meeting held on August 28, 2025 to conduct the internal audit of the functions and activities of the company for the financial year ending on March 31, 2026.

Based on the recommendation of the Audit committee the board of director in its board meeting held on May 29, 2026 have appointed Nishit P Shah & Co, Chartered Accountant (FRN: 158058W) as internal Auditor of the company for the FY 2026-27.

EXPLANATIONS OR COMMENTS BY THE BOARD ON QUALIFICATION / RESERVATION / ADVERSE REMARK OR DISCLAIMER MADE BY THE STATUTORY AUDITORS IN THEIR AUDIT REPORT AND BY THE SECRETARIAL AUDITOR IN THEIR SECRETARIAL AUDIT REPORT:

Pursuant to the provisions of Section 134(3)(f) of the Companies Act, 2013, the Board of Directors states that the Report of the Statutory Auditors on the Standalone Financial Statements for the financial year ended March 31, 2026, does not contain any qualification, reservation, adverse remark, disclaimer of opinion, or emphasis of matter requiring any explanation or comment by the Board. The Statutory Auditors' Report is self-explanatory and forms an integral part of the Annual Report.

The Secretarial Audit Report issued by the Secretarial Auditor pursuant to Section 204 of the Companies Act, 2013 also forms part of this Annual Report. The Board has examined the observations, if any, contained in the Secretarial Audit Report and notes that the same are either self-explanatory or have been suitably addressed by the management. Accordingly, no further explanation or comment is considered necessary, except to the extent specifically stated in the Secretarial Audit Report.

The secretarial auditor has given his comments in the secretarial audit report issued for the period under report which is also a part of this report.

DIRECTORS' RESPONSIBILITY STATEMENT:

In accordance with Section 134(5) of the Companies Act, 2013 and to the best of their knowledge and belief and according to the information and explanations obtained by them, your Directors state that:

- a) In the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- b) The Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the Profit/(Loss) of the Company for that period;
- c) The Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) The Directors have prepared the annual accounts on a going concern basis.
- e) The Directors have laid down internal financial controls and that such internal financial controls are adequate and operating effectively.
- f) The Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

POLICY ON APPOINTMENT AND REMUNERATION OF DIRECTORS, KEY MANAGERIAL PERSONNEL AND SENIOR MANAGEMENT OF THE COMPANY:

The Board has on the recommendation of the Nomination & Remuneration Committee, formulated criteria for determining Qualifications, Positive Attributes and Independence of a Director and also a Policy for remuneration of Directors, Key managerial Personnel and senior management. The Nomination and Remuneration policy can be accessed through the website of the Company at www.islconsulting.in.

CORPORATE GOVERNANCE:

The Company remains committed to maintaining the highest standards of corporate governance and ethical business conduct. It has consistently taken necessary measures to ensure compliance with all the mandatory requirements stipulated under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. A detailed report on Corporate Governance, together with a certificate from a Practicing Company Secretary confirming compliance, forms an integral part of this Annual Report.

MANAGEMENT DISCUSSION AND ANALYSIS REPORT:

Management Discussion and Analysis Report for the year under review, as stipulated under Regulation 34 of the SEBI (Listing Obligation and Disclosure Requirement) regulations, 2015, is annexed and forms part of the Annual Report.

COMPLIANCE WITH SECRETARIAL STANDARDS:

The Company duly complies with the applicable Secretarial Standards issued by the Institute of Company Secretaries of India.

PREVENTION OF SEXUAL HARASSMENT AT WORKPLACE:

The Company is committed to providing and maintaining a safe, secure, and inclusive work environment that promotes dignity, respect, equality, and mutual trust for all employees. The Company has zero tolerance for any form of sexual harassment and is dedicated to ensuring a workplace free from discrimination, harassment, and intimidation.

In compliance with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 ("POSH Act") and the Rules made thereunder, the Company has adopted a Policy on Prevention of Sexual Harassment at Workplace and has constituted an Internal Committee, wherever applicable, to receive, investigate, and redress complaints of sexual harassment in accordance with the provisions of the Act.

The Company conducts awareness initiatives from time to time to promote a respectful workplace and ensure compliance with the applicable legal requirements.

During the financial year under review, no complaint relating to sexual harassment was received, pending, or disposed of under the provisions of the POSH Act.

DISCLOSURE REGARDING MAINTENANCE OF COST RECORDS:

Section 148 of the Companies Act, 2013 read with the Companies (Cost Records and Audit) Rules, 2014 as amended from time to time is not applicable to your company. Hence, your Company is not required to maintain cost records.

REPORTING OF FRAUD BY AUDITORS:

Pursuant to provisions of Section 143(12) of the Companies Act, 2013, as amended from time to time, the Auditors have not reported any incident of frauds committed in the Company by its Officers or Employees to the Company during the year under review.

ANNUAL RETURN:

Pursuant to Section 92(3) read with section 134(3)(a) of the Companies Act, 2013, copies of the Annual Returns of the Company prepared in accordance with Section 92(1) of the Companies Act, 2013 read with Rule 11 of the Companies (Management and Administration) Rules, 2014 are placed on the website of the Company at www.islconsulting.in.

By virtue of amendment to Section 92(3) of the Companies Act, 2013 read with Rule 12 of The Companies (Management and Administration) Rules, 2014, the Company is not required to provide extract of Annual Return (Form MGT-9) as part of the Board's report.

PARTICULARS OF EMPLOYEES AND RELATED DISCLOSURES:

The information required under Section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 will be provided on written request by the members of the company. Hence the members wish to know the said details can write an email to the company at innogroup@gmail.com at least two working days before. We are also confirming the members that there are no employee(s) in the Company who are in receipt of remuneration exceeding the limits specified under Rule 5 (2) of Companies (Appointment & Remuneration of Managerial Personnel) Rules, 2014.

DETAILS OF APPLICATION MADE OR PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016:

During the year under review, there were no applications made or proceedings pending in the name of the company under the Insolvency and Bankruptcy Code, 2016.

LISTING OF SHARES AND FEES:

The Equity Shares of the Company are listed on the BSE Limited (BSE) with scrip code No. **511609** & security id: **ISLCONSUL**. The Company confirms that the annual listing fee to the stock exchange for the financial year 2026-27 has been paid.

ACKNOWLEDGEMENT:

Your Directors wish to place on record their sincere appreciation for the dedication, commitment, and collective efforts of the employees, workmen, and management team at all levels, whose continued support and unwavering commitment have significantly contributed to the Company's performance and sustainable growth during the financial year.

The Board also expresses its deep gratitude to the Independent Directors and Non-Executive Directors for their valuable guidance, constructive insights, professional expertise, and strategic counsel, which have played an instrumental role in strengthening the Company's governance framework and supporting its long-term growth objectives.

Your Directors gratefully acknowledge the continued confidence, trust, and support extended by the Members of the Company and remain committed to creating sustainable value for all stakeholders.

The Board further conveys its sincere thanks to the Company's customers, clients, bankers, financial institutions, business associates, suppliers, vendors, regulators, government authorities, stock exchanges, depositories, and all other stakeholders for their continued cooperation, confidence, and encouragement. The Directors look forward to their continued support in the years ahead as the Company pursues its vision of sustainable growth and value creation.

Place: Ahmedabad
Date: August 31, 2026

For and on behalf of the Board of Directors
ISL Consulting Limited

Regd. Office : 504, 5th Floor, Priviera, Nr. Bank of Baroda,
Above Honda Show room,
Nehrunagar Circle, Ahmedabad,
Gujarat, 380015
CIN: L67120GJ1993PLC086576
Ph : 6354541024, 079-40030351/2
Email:- innogroup@gmail.com
Website:- www.islconsulting.in

Ankit Jagat Shah
Managing Director
(DIN: 02695987)

Reema Ankit Shah
Director
(DIN: 02698529)

ANNEXURE – A TO THE DIRECTORS' REPORT**Form No. MR-3****SECRETARIAL AUDIT REPORT**FOR THE FINANCIAL YEAR ENDED 31st March, 2026*[Pursuant to section 204(1) of the Companies Act, 2013 and rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]*

To,
The Members,
ISL Consulting Limited,
CIN: L67120GJ1993PLC086576
504, Priviera, Nehrunagar Circle,
Nr. Bank Of Baroad, Ahmedabad 380015, India

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by ISL Consulting Limited, (hereinafter called "the Company"). The Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing our opinion thereon.

Auditor's Responsibility

Our responsibility is to express an opinion on the compliance of the applicable laws and maintenance of records based on audit. We have conducted the audit in accordance with the applicable Auditing Standards issued by The Institute of Company Secretaries of India. The Auditing Standards requires that the Auditor comply with statutory and regulatory requirements and plan and perform the audit to obtain reasonable assurance about compliance with applicable laws and maintenance of records.

Due to the inherent limitations of audit including internal, financial and operating controls, there is an unavoidable risk that some material misstatements or material non-compliances may not be detected, even though the audit is properly planned and performed in accordance with the Standards.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and provided either as hard copies or scanned copies by email and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2026 (hereinafter called the 'Audit Period') complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter :

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2026 according to the provisions of:

- i. The Companies Act, 2013 ('the Act') and the rules made there under;
- ii. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;

The Depositories Act, 1996 as amended by the Securities Laws (Amendment) Act, 2014 and the Regulations and Bye-laws framed thereunder;
- iii. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment; Overseas Direct Investment and External Commercial Borrowings (Not Applicable to the Company during the Audit Period);

- iv. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (SEBI Act): -
 1. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011; (Not Applicable)
 2. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 1992 read with SEBI (Prohibition of Insider Trading) Regulations 2015;
 3. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009 read with The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; (Not Applicable)
 4. The Securities and Exchange Board of India (Share based Employee Benefits) Regulation, 2014 read with the Securities and Exchange Board of India (Share based Employee Benefits and Sweat Equity) Regulations, 2021; (Not Applicable)
 5. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; (Not Applicable)
 6. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
 7. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 and the Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; (Not Applicable)
 8. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998 read with The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; (Not Applicable)

We further report that, having regard to the compliance system prevailing in the Company and on the examination of the relevant documents and records in pursuance thereof, on test-check basis the Company has complied with the following specific laws to the extent applicable to the Company:

1. Direct and Indirect Tax laws including The Income Tax Act, 1961 and the rules made there under, Goods and Service Tax etc.
2. Reserve bank of India, 1934 and Guidelines.

We have also examined compliance with the applicable clauses of the following:

- Secretarial Standards issued by The Institute of Company Secretaries of India.
- The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and amendments made thereunder.

Based on the examination conducted during the Audit period (1st April, 2025 to 31st March, 2026) we hereby report that the Company has complied with the provision of the Act, Rules, Regulations, Guideline and Standards made there under for all the above laws to the extent possible except as mentioned below:

Under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

The listed entity was submitting its financial statements as per the format prescribed for Companies engaged in NBFC activities earlier before surrender of its MCX membership. Though, the listed entity is covered under the criteria of Non-Banking Financial Company (NBFC) in the Investment and Credit Company (ICC) category, after surrender of its MCX membership w.e.f. 02nd August, 2021, the listed entity has submitted its Financial Statements and related disclosures as per the formats prescribed under Regulation 33 for listed entities other than entities engaged in NBFC activities.

Under Reserve Bank of India Act, 1934:

Company's financial assets is more than 50 percent of the total assets and income from financial assets is more than 50 percent of the gross income of the Company due to which the Company is required to obtain registration certification under Section 45-IA of Reserve bank of India, 1934 under the category of Non-Banking Financial

Company (NBFC) in the Investment and Credit Company (ICC), after surrender of its MCX membership w.e.f. 02nd August, 2021 to carry on principle business activity of Non-Banking Financial Company. The Company is currently under the process of making an application for registration as Non-Banking Financial Company.

The Company has filed the RBI return as applicable on the Company during the Financial Year 2025-26 except:

Sr. No.	Form	Observations/ Remarks of the Practicing Company Secretary
1.	DNBS 10 (Due date of filing: Within 5 working days from the date of signing of the Auditor's report in terms of section 134 of the Companies Act, 2013, but not later than December 31st of same year)	<i>The Company has filed the form after its due date i.e. 29th May, 2025, however the form was filed before 31st December, 2025.</i>
2.	DNBS 02 (Due date of filing: Within 21 days from quarter end)	<i>The Company has made delayed filings of Form DNBS-02 for the FY 2025-26.</i>

We further report that

The Board of Directors of the Company is duly constituted with a proper balance of Executive Directors, Non-Executive Directors and Independent Directors as on 31st March, 2026. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act and Listing regulations;

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting;

All decisions at Board Meetings and Committee Meetings were duly approved and voted upon by the directors or members present in the meeting, with requisite majority, as recorded in the minutes of the meetings of the Board of Directors or Committee of the Board, as the case may be;

Further we report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period none of the following events has taken place:

- i. Public/Rights/Preferential Issue of Shares/Debentures etc.;
- ii. Buy-back of securities;
- iii. Major decision taken by the Members in pursuance to section 180 of the Companies Act, 2013;
- iv. Amalgamation/Reconstruction, etc.;
- v. Foreign Technical Collaborations.

We further report that during the audit period the following material events has taken place:

The following penalties were levied/imposed on the listed entity by the stock exchange for Non-compliance under various provisions of SEBI (LODR) Regulation, 2015 during the financial year 2024-25:

- a. On 21.11.2024, the Listed Entity received an email from BSE intimating non-compliance under Regulation 17(1) (Composition of Board of Directors), Regulation 18(1) (Audit Committee) and Regulation 27 (Corporate

Governance Report) of the SEBI (LODR) Regulations, 2015. Consequently, a fine of Rs. 5,21,560/- was levied by the Exchange.

The Listed Entity submitted a reply along with a waiver application citing genuine reasons for such non-compliance. The Exchange, after consideration, accepted the request and vide its email dated 04.12.2024, withdrew the fine so imposed.

- b. On 17-03-2025, the Listed Entity received an email from BSE regarding the non-compliance under Regulation 17(1) of SEBI (LODR) Regulations, 2015 and levied a fine of Rs. 4,30,700/- on the Listed entity for non-compliance under Regulation 17 of SEBI (LODR) Regulations, 2015.

The Listed Entity has filed a waiver application vide Case Number: 228667 stating the genuine reason for the said non-compliance by the Listed.

The said application is currently subjected to verification and due acceptance by the Exchange. Considering the same, BSE has yet not collected the said fine.

Place: Ahmedabad
Date: 31th August, 2026

For, Anisha Jhunhunwala & Associates,
Company Secretaries,

Anisha Jhunhunwala
Proprietor
ACS: 13464
CP No.: 20967
Peer Review Certificate No.: 8159/2026
UDIN: F013464H001311695

REPORT ON CORPORATE GOVERNANCE

1. Company's Philosophy on Corporate Governance

At ISL Consulting Limited, Corporate Governance is the cornerstone of sustainable business growth and long-term value creation. The Company believes that sound corporate governance is fundamental to enhancing stakeholder confidence, maintaining business integrity, and ensuring responsible corporate conduct. It represents a balanced framework of ethical leadership, effective oversight, prudent decision-making, transparency, accountability, and compliance with applicable laws and regulations.

The Company's governance philosophy is founded on the principles of integrity, fairness, transparency, accountability, ethical business practices, and respect for the interests of all stakeholders, including shareholders, customers, employees, investors, lenders, business partners, regulators, and the communities in which it operates. These principles are embedded across the Company's policies, processes, and day-to-day business operations.

The Board of Directors provides strategic direction and exercises effective oversight over the Company's affairs while ensuring that the highest standards of governance are maintained. The Board is committed to promoting an ethical culture, strengthening internal controls and risk management practices, safeguarding stakeholders' interests, and ensuring compliance with all applicable statutory and regulatory requirements.

The Company continuously reviews and strengthens its governance framework in line with evolving legal requirements, emerging global best practices, and the dynamic business environment. It believes that good governance extends beyond regulatory compliance and serves as a catalyst for sustainable growth, operational excellence, and responsible corporate citizenship.

During the financial year under review, the Company has complied with the applicable provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, relating to corporate governance. The Company remains committed not only to complying with the letter of the law but also to upholding its spirit through responsible management, transparency in disclosures, ethical decision-making, and continuous improvement in governance practices.

2. Board of Directors

- a) The composition of the Board comprises of adequate mix of Independent and Non-Independent Directors as well as Executive and Non-Executive Directors. As on March 31, 2026, the Board of Directors comprises of 6 (Six) Directors out of which two directors are Independent Directors. The composition of the Board is in conformity with Regulation 17 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. at the financial year end on March 31, 2026, the composition and category of directors are given herein below:

Name of Directors	Category & Designation
Mr. Ankit Jagat Shah	Promoter & Executive Director, Managing Director
Mr. Bhavesh Premji Mamania	Non-Executive Non-Independent Director
Mrs. Reema Ankit Shah	Promoter & Executive Director
Mr. Hiteshkumar Chhaganlal Kothari	Promoter, Non-executive, Non - Independent Director
Mr. Vidhyesh G. Dalwadi	Non-executive Independent Director- Chairman
Mr. Savajibhai Devarambhai Galiya	Non-executive, Independent Director

- b) Number of Board Meetings and Attendance of Directors

The Board of Directors meets at least once in every quarter and also as and when required. The maximum time gap between the two meetings was not more than one hundred and twenty days. During the financial year 2025-26, **8 (eight)** Board Meetings were held on: -

i) 25-04-2025, ii) 29-05-2025, iii) 06-08-2025, iv) 28-08-2025, v) 15-09-2025 vi) 12-11-2025
vii) 08.12.2025 Viii) 051.02.2026

The agenda points for discussion at the Board meeting are circulated to the Directors in advance. Adequate information is circulated as part of the Board papers and is also available at the Board Meeting to enable the Board to take decisions.

The composition of Directors and the attendance at the Board Meeting during the year 2025-26 and last Annual General Meeting are as under:

Sr. No	Name of Director	Number of Board Meetings		Attendance at 33 rd AGM
		Held	Attended	
1.	Mr. Ankit Jagat Shah	8	8	Yes
2.	Mr. Bhavesh Premji Mamania	8	8	Yes
3.	Mrs. Reema Ankit Shah	8	8	Yes
4.	Mr. Hiteshkumar Chhaganlal Kothari	8	8	Yes
5.	Mr. Savajibhai Devarambhai Galiya	8	8	Yes
6.	Mr. Vidhyesh G. Dalwadi	8	8	Yes

- c) The number of other Directorships or Committee Chairmanships/Memberships held by directors in other public limited companies as on March 31, 2026 is given herein below.

Name of Directors	Other Directorship (Other than ISL Consulting Limited)	Details of Committee (Other than ISL Consulting Limited)		List of Directorship held in Other Listed Companies and Category of Directorship
		Chairman	Member	
Mr. Ankit Jagat Shah	Nil	Nil	Nil	Nil
Mr. Bhavesh Premji Mamania	Nil	Nil	Nil	Nil
Mrs. Reema Ankit Shah	Nil	Nil	Nil	Nil
Mr. Hiteshkumar Chhaganlal Kothari	Nil	Nil	Nil	Nil
Mr. Vidhyesh G. Dalwadi	Nil	Nil	Nil	Nil
Mr. Savajibhai Devarambhai Galiya	Nil	Nil	Nil	Nil

Note:

- Other directorships do not include alternate directorships, directorships of private limited companies, Section 8 companies and of companies incorporated outside India. Chairmanships/Memberships include only Audit Committee and Stakeholders Relationship Committee.
 - None of the Directors is a director in more than 20 Companies and more than 10 public limited Companies, in terms of Section 165 of the Companies Act, 2013. Also, none of the Directors is a member of neither more than 10 Committees, nor acts as Chairman of more than 5 Committees across all Companies in which they are Directors, as required under Regulation 26 of the Listing Regulation.
 - Mrs. Reema Ankit Shah is spouse of Mr. Ankit Jagat Shah and sister of Mr. Hitesh C. Kothari., Both the Independent directors are not in any way related.
- d) Number of equity shares and convertible instruments held by the Non-Executive Directors on March 31, 2026:



Sr. No	Name of the Non-Executive Director	No. of Equity Shares held as on March 31, 2026	No. of convertible instruments held as on March 31, 2026
1	Mr. Hiteshkumar Chhaganlal Kothari	20,02,400	Not issued by the Company
2	Mr. Vidhyesh G Dalwadi	-	
3	Mr. Bhavesh Premji Mamania	-	
4	Mr. Savajibhai Devarambhai Galiya	-	

e) Skills/expertise/competencies identified by the Board of Directors:

The core skills/expertise/competencies available with the Board and taken into consideration while nominating any candidate to serve on the Board are:

1. Experience in capital market;
2. Strategic thinking and decision making;
3. Leadership and Governance;
4. Finance, Account and Risk Management;
5. Human resources / Soft skills

The eligibility of a person to be appointed as a Director of the Company is dependent on whether the person possesses the requisite skill sets identified by the Board as above. The Company is engaged in trading of shares and securities, the Directors so appointed are from varied backgrounds who possess special skills with regards to Company's business activities.

The Directors of the Company possesses knowledge of business and has excellent dealing strategy as well as prowess to evaluate the performance with industry benchmarks in the pertinent fields. They have key core skill / expertise/competence in the context of the company's business apart from governance, finance and taxation functions and in the opinion of the Board, these skills are available with board.

3. Audit Committee

The powers, role and terms of reference of the Audit Committee covers the areas as mentioned under Regulation 18 of the Listing Regulations and Section 177 of the Companies Act, 2013, besides other terms as may be referred by the Board of Directors. These, inter alia, include oversight of Company's financial reporting process, internal financial controls, reviewing the adequacy of the internal audit function, reviewing with management the quarterly/annual financial statements before submission to the Board, recommending the appointment of statutory auditors and fixation of their remuneration, approval of related party transactions, evaluation of risk management systems etc.

During the year under review, the Audit Committee Meetings were held **5 (Five)** times with maximum time gap of one hundred and twenty days between two meetings. The quorum was present at all the meetings. The meetings were held on following dates:

- i) 29-05-2025, ii) 06-08-2025, iii) 28-08-2025, iv) 12-11-2025, v) 05-02-2026

The second term of Mr. Bhavesh Premji Mamania as an Independent director was completed after closure of business hours on September 25, 2024, his designation was changed to non-executive non-independent director and on December 13, 2024 in his place Mr. Vidhyesh G Dalwadi (DIN:10851120) was appointed as an Independent director and chairman of the company.

The Chairman of the committee was present at the last Annual General Meeting held on September 25, 2025.

Summary of composition and attendance of the meetings held during the year under review is as under:

Name of Directors	Designation	No. of Meetings held	No. of Meetings attended
Mr.Savajibhai Devarambhai Galiya	Member	5	5
Mr. Ankit Jagat Shah	Member	5	5
Mr. Vidhyesh G Dalwadi	Chairman	5	5

4. Nomination and Remuneration Committee

Pursuant to the provisions of Section 178 of the Companies Act, 2013 and Regulation 19 of SEBI Listing Regulations, the Board of Directors of the Company constituted "Nomination and Remuneration Committee". The terms of reference of the Nomination and Remuneration Committee are wide enough to cover the matters prescribed under the provisions of 178 of the Companies Act, 2013 and SEBI Listing Regulations including the following namely formulation of criteria for determining qualifications, positive attributes and independence of director, recommending to the Board a policy relating to remuneration of directors, key managerial personnel and other employees, formulation of criteria for evaluation of directors performance, devising a policy on Board diversity, identifying persons who are qualified to become directors and who may be appointed in senior management positions in accordance with the criteria laid down and recommend to the Board their appointment and removal and also recommend to the Board remuneration payable to Senior Management.

As on March 31, 2026 the Committee comprises of three Non-Executive Directors, out of which two members namely Mr. Savajibhai Devarambhai Galiya Non-Executive Independent Directors (Chairman) and Mr. Vidhyesh G Dalwadi is Non-Executive Independent Directors (Member) and Mr. Bhavesh Premji Mamanian is Non-Executive Non- Independent Directors Director (Member).

During the year under review, 1 (One) Nomination and Remuneration Committee Meeting was held on 28-08-202.

Summary of composition and attendance of the meeting held during the year under review is as under:

Name of Directors	Designation	No. of Meetings held	No. of Meetings attended
Mr. Savajibhai Devarambhai Galiya	Chairman	1	1
Mr. Bhavesh Premji Mamanian	Member	1	1
Mr. Vidhyesh G Dalwadi (w.e.f. 13.12.2024)	Member	1	1

Performance evaluation criteria for Independent directors:

The performance of the Independent Directors is evaluated by the Board of Directors in accordance with the provisions of the Companies Act, 2013, Schedule IV thereto, and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The evaluation is carried out on the basis of various qualitative and quantitative parameters, including attendance and active participation in the meetings of the Board and its Committees, quality of deliberations and constructive contributions, independent judgment and objectivity, professional expertise and domain knowledge, understanding of the Company's business, industry, and regulatory environment, strategic guidance provided to the management, oversight of risk management and corporate governance practices, safeguarding the interests of minority shareholders and other stakeholders, adherence to ethical standards and the Code of Conduct, participation in familiarization programmes, and effective discharge of the duties, roles, and responsibilities prescribed under Schedule IV of the Companies Act, 2013 and other applicable laws.

The evaluation also considers the Independent Directors' contribution towards strengthening the Board's effectiveness, promoting high standards of corporate governance, ensuring regulatory compliance, and supporting the achievement of the Company's long-term strategic objectives.

5. Stakeholders Relationship Committee

Composition and Attendance:

As on March 31, 2026 the Committee comprises of three Non-Executive Directors, out of which two members namely Mr. Savajibhai Devarambhai Galiya (Chairman) and Mr. Vidhyesh G Dalwadi are Non-Executive Independent Directors (Member) and Mr. Bhavesh Premji Mamanian is Non-Executive Non-Independent Directors Director (Member). The Secretary to the company acts as a Secretary to the Committee.

The Committee looks into redressal of grievances of the investors namely shareholders. The Committee deals with grievances pertaining to non-receipt of annual report, nonreceipt of dividend, dematerialization/rematerialization of shares, complaint letters received from Stock Exchanges, SEBI, etc.

During the year under review, the Stakeholders Relationship Committee meetings were held **5 (five)** times on 26-05-2025, 06.08.2028, 28.08.2025, 15.09.2025 & 08-12-2025.

Summary of composition and attendance of the meetings held during the year under review is as under:

Name of Directors	Designation	No. of Meetings	No. of Meetings
Mr. Savajibhai Devarambhai Galiya	Chairman	5	5
Mr. Bhavesh Premji Mamanian	Chairman	5	5
Mr. Vidhyesh G Dalwadi	Member	5	5

Details of Complaints:

Quarter-wise summary of Investor's complaints received and resolved during the year under review is as under.

Quarter Period	Complaints pending at the beginning of the quarter	Complaints received during the quarter	Complaints Disposed off during the quarter	Complaints remaining unresolved at the end of the quarter
01-04-2025 to 30-06-2025	0	1	1	0
01-07-2025 to 30-09-2025	0	0	0	0
01-10-2025 to 31-12-2025	0	1	1	0
01-01-2026 to 31-03-2026	0	1	1	0

There were no pending complaints at the end of the year under review.

Details of Compliance Officer:

Name	Mr. Rohit Rawat
Designation	Company Secretary and Compliance Officer
Email	innogroup@gmail.com
Contact	+916354541024

6. Risk management committee

The provisions relating to the constitution of a Risk Management Committee under Regulation 21 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are not applicable to the Company during the financial year under review. Accordingly, the Company was not required to constitute a Risk Management Committee, and the disclosures relating thereto are not applicable.

7. Remuneration of Directors

i) Executive Directors:

During the year under review, Remuneration of Rs. 9,00,000/- has been paid to Mr. Ankit Jagat Shah, (DIN: 02695987), Managing Director of the Company. No Stock Option, Performance linked incentives and severance fees are given to the Directors. No service contracts were entered into with Directors. Except Mr. Ankit Jagat Shah, no other Executive Director is receiving the Remuneration.

ii) Non-Executive Directors:

No Remuneration was paid to any Non-Executive director during the review period.

iii) Particulars of Employees:

The information required pursuant to Section 197 of the Companies Act, 2013 read with Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 in respect of employees of the Company, will be provided upon request. In terms of Section 136 of the Companies Act, 2013, the Report and Accounts are being sent to the members and others entitled thereto, excluding the information on employees' particulars which is available for inspection by the members at the Registered Office of the Company during business hours on working days of the Company upto the date of the ensuing Annual General Meeting. If any member is interested in inspecting the same, such member may write to the Company Secretary in advance.

8. General Body Meetings

a) Dates, time and places of last three Annual General Meetings (AGMs)

AGM	Venue	Date	Time
33 rd AGM for the financial year 2024-25	Through Video Conferencing ('VC') / Other Audio-Visual Means ('OAVM')	25-09-2025	02:00 p.m.
32 nd AGM for the financial year 2023-24	Through Video Conferencing ('VC') / Other Audio-Visual Means ('OAVM')	25-09-2024	02:00 p.m.
31 st AGM for the financial year 2022-23	Through Video Conferencing ('VC') / Other Audio-Visual Means ('OAVM')	21-09-2023	02:00 p.m.

b) Special resolution(s) passed in the previous three annual general meetings;

AGM	Particulars of Special Resolutions passed
33 rd AGM for the financial year 2024-25	At the annual general meeting 1 (One) special resolution was passed Appointment of M/s. Anisha Jhunhunwala & Associates, Practicing Company Secretaries (FRN: S2021GJ789700) as a Secretarial Auditors of the Company and fix their remuneration
32 nd AGM for the financial year 2023-24	At the annual general meeting 3 (Three) special resolution was passed - Approval relating to the change in designation of Mr. Bhavesh Premji Mamania from Non-Executive - independent director to Non-Executive Non-Independent director, for further period of five years, who will retire by rotation; - Re-appointment of Mr. Savajibhai Devarambhai Galiya (DIN: 08289016) as Independent Director of the Company who will not retire by rotation; - To Re-appoint Mr. Ankit Jagat Shah (DIN: 02695987), as a

	Managing Director of the Company for a period of 3 (three) years.
31 st AGM for the financial year 2022-23	At the annual general meeting no special resolution was passed

c) Passing of Resolution by Postal Ballot

During the financial year under review, no resolution was passed by the Members through the Postal Ballot process. Accordingly, the provisions relating to the disclosure of resolutions passed through Postal Ballot are not applicable.

d) Passing of Resolution in Extra- Ordinary General Meeting

During the financial year under review, the Company did not convene any Extra-Ordinary General Meeting (EGM). Accordingly, no resolutions were passed by the Members at any Extra-Ordinary General Meeting during the year.

9. Means of Communication

The company has promptly reported to the Stock Exchange where the shares of the Company are listed, about all the material information including quarterly, half yearly and annual financial results in the prescribed format.

The quarterly, half yearly and annual financial results and other statutory information were published in 'Western Times' in English and regional language newspapers. The company has also posted the results on its website www.islconsulting.in as well as website of the stock exchange www.bseindia.com.

As the quarterly and half yearly, financial results are published in leading newspapers as well as posted on the company's website, the results are not sent to the shareholders individually. No formal presentation was made to the institutional investors or to the analysts during the year under review.

10. General Shareholder's Information

a) 34th Annual General Meeting

The 34th Annual General Meeting will be held on **Tuesday, September 29, 2026 at 2:00 PM (IST)** through video conferencing mode.

b) Financial Year/ Calendar

The Company follows April to March as its Financial Year. The financial results will be declared as per the following schedule.

Particulars	Tentative Schedule
Quarterly results	
Quarter ending on June 30, 2025	On or before August 14, 2025
Quarter ending on September 30, 2025	On or before November 14, 2025
Quarter ending on December 31, 2025	On or before February 14, 2026
Quarter ending on March 31, 2026	Within sixty days from March 31, 2026

c) Dividend Payment Date

During the financial year under review, the Company did not declare or pay any dividend. Accordingly, the disclosure relating to the date of dividend payment is not applicable.

d) Listing on Exchange

The Equity shares of the Company are listed on BSE Limited situated at PJ Towers, Dalal Street, Mumbai – 400001. The company confirms that it has paid the Annual Listing Fees for the year 2025-26 & 2026-27.

e) Script Code

BSE Limited : 511609
ISIN : INE569B01022

f) Stock Market Data

Month	Open Price	High Price	Low Price	Close Price	No. of Shares
Apr-2025	24.85	27.96	24	25.46	18940
May-2025	27.38	30.69	23.01	25.55	37211
Jun-2025	28.9	31.6	24.32	26.84	63283
Jul-2025	26.6	31.99	24.5	27.37	48059
Aug-2025	29.68	32.9	25.3	26.95	45828
Sep-2025	27.3	31.9	22.5	26.69	30870
Oct-2025	26.95	32.7	25.02	27.35	42867
Nov-2025	27.99	33.01	25.2	27.35	67547
Dec-2025	27.5	33.98	25.35	28.74	62999
Jan-2026	34.39	35.5	25.5	29.52	23985
Feb-2026	26.51	30	26.51	29.56	59555
Mar-2026	29.99	35.6	26.5	29.8	47263

g) Stock Performance of Share price in comparison to broad based indices – BSE Sensex

Month	Market Price of Share of the Company at BSE (in Rs.)			BSE Sensex (in Rs.)		
	High Price	Low Price	Closing Price	High Price	Low Price	Closing Price
Apr-2025	27.96	24	25.46	80661.31	71425.01	80242.24
May-2025	30.69	23.01	25.55	82718.14	78968.34	81451.01
Jun-2025	31.6	24.32	26.84	84099.53	80354.59	83606.46
Jul-2025	31.99	24.5	27.37	83935.01	80575.45	81185.58
Aug-2025	32.9	25.3	26.95	82231.17	79741.76	79809.65
Sep-2025	31.9	22.5	26.69	83141.21	79818.38	80267.62
Oct-2025	32.7	25.02	27.35	85290.06	80159.9	83938.71
Nov-2025	33.01	25.2	27.35	86055.86	82670.95	85706.67
Dec-2025	33.98	25.35	28.74	86159.02	84150.19	85220.6
Jan-2026	35.5	25.5	29.52	85883.5	81088.59	82269.78
Feb-2026	30	26.51	29.56	85871.73	79899.42	81287.19
Mar-2026	35.6	26.5	29.8	80632.55	71774.13	71947.55

h) No suspension of trading

During the financial year under review, the equity shares of the Company remained continuously listed and were not suspended from trading on BSE Limited at any time during the year.

i) Registrar and share transfer agent

M/s. Purva Sharegistry (India) Private Limited, Mumbai are the Registrar and Share Transfer Agents of the Company for handling both electronic and physical shares. Shareholders are requested to contact the transfer agents for all share related work.

Their address for communication is as under:

Purva Sharegistry (India) Private Limited
9, Shiv Shakti Industrial Estate,

J R Boricha Marg, Lower Parel (E), Mumbai-400011, Maharashtra, India.
Ph. no.: 022-49614132 / 49700138
Email: evoting@purvashare.com, Website: www.purvashare.com

j) Share Transfer/ Demat System

All the shares related work is being undertaken by our R & T Agent, M/s. Purva Shareregistry (India) Private Limited, having its registered office at 9, Shiv Shakti Industrial Estate, J. R. Boricha Marg, Lower Parel (East), Mumbai – 400011. The Company's shares being in compulsory dematerialized (demat) list are transferable through the depository system. Securities and Exchange Board of India has mandated that the transfer of securities held in physical form shall not be processed by the listed entities/Registrar and Share Transfer Agents. SEBI, vide its Circular no. SEBI/HO/MIRSD/ MIRSD_RTAMB/P/CIR/2021/655 dated November 03, 2021, has laid down the common and simplified norms for processing investor's service request by RTAs and norms for furnishing PAN, KYC details and Nomination. Further, SEBI has provided clarifications vide Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2021/687 December 14, 2021 and SEBI/HO/MIRSD/MIRSD-PoD-1/P/CIR/2023/37 dated 16th March, 2023 with respect to Circular dated November 03, 2021. As per the circulars, the list of the requirements and necessary action to be taken by the shareholders who are holding the shares in physical form are provided in the Company's website www.islconsulting.in.

The Company has sent communication to the shareholders who are holding shares in physical form to take necessary action from the compliance of the aforesaid SEBI circulars. Therefore, members holding share(s) in physical form are requested to take immediate action.

k) Distribution of Shareholding

i) Distribution of Equity Shareholding as on March 31, 2026

Shareholding of Nominal Value	No. of Shareholders	% of Shareholders	No. of Share	% of Shareholding
Upto-5,000	8855	99.15%	2484220	10.35
5,001-10,000	24	0.27%	156330	0.65
10,001-20,000	7	0.08%	82300	0.34
20,001-30,000	3	0.03%	84000	0.35
30,001-40,000	6	0.07%	216639	0.90
40,001-50,000	1	0.01%	43000	0.18
50,001-1,00,000	3	0.03%	205468	0.86
1,00,001& above	32	0.36%	20728043	86.37
Total	8931	100.00%	2,40,00,000	100.00%

ii) Category of Shareholders as on March 31, 2026

Category	No. of Shares held	% of Share Holding
Promoters & Promoter Group	14413786	60.06
Mutual Fund / UTI	0	0.00
Banks, Financial Institutions, Insurance Cos.	0	0.00
FII	0	0.00
NRI	1200	0.01
Bodies Corporate	1899849	7.92
Clearing Member	5000	0.02
Indian Public	7674090	31.98
Hindu Undivided Family	6075	0.03
Total	2,40,00,000	100.00%

i) Dematerialization of Shares and Liquidity

Trading in Company's shares is permitted only in dematerialized form for all investors. The ISIN allotted to the Company's scrip is 511609. Investors are therefore advised to open a demat account with a Depository participant of their choice to trade in dematerialized form.

21649360 equity shares representing 90.21% of the paid-up equity share capital of the company have been dematerialized till March 31, 2026.

Particulars	No. of Shares held	% of Holding
NSDL	4926413	20.53%
CDSL	16722947	69.68%
Physical	2350640	09.79%
Total	24000000	100.00%

m) Instruments

During the financial year under review, the Company did not issue or have any outstanding American Depository Receipts (ADRs), Global Depository Receipts (GDRs), warrants, convertible warrants, convertible debentures, or any other instruments convertible into equity shares.

n) Commodity price risk or foreign exchange risk and hedging activities

The Company is not exposed to any significant commodity price risk in the ordinary course of its business operations. Further, the Company did not have any exposure to foreign exchange risk during the financial year under review and, accordingly, did not undertake any hedging activities in respect of commodity or foreign exchange exposures.

o) Plant locations

The Company is registered as a Category I – Non-Deposit Taking Non-Banking Financial Company (NBFC-ND) and is engaged in the business of financial services. Since the Company is not engaged in any manufacturing activities, it does not have any manufacturing plants. Accordingly, the disclosure relating to plant locations is not applicable to the Company.

p) Address for Correspondence

The stakeholders may contact at the registered office address of the Company stated below:

Address : 504, 5th Floor, Priviera, Nr. Bank of Baroda, Above Honda Show room, Nehrunagar Circle, Ahmedabad - 380015, Gujarat, India.

Tel : 6354541024, 079-40030351/2

Email : innogroup@gmail.com

Shareholders may also contact at Company's Registrar and Transfer Agents at:

Name : Purva Sharegistry (India) Private Limited

Address : 9, Shiv Shakti Industrial Estate, J.R. Boricha Marg, Lower Parel (E), Mumbai-400011

Tel : 022-49614132 / 49700138

Email : evoting@purvashare.com

q) List of all credit ratings obtained by the entity along with any revisions thereto during the relevant financial year, for all debt instruments of such entity or any fixed deposit programme or any scheme or proposal of the listed entity involving mobilization of funds, whether in India or abroad:

During the financial year under review, the Company did not issue any debt securities or debt instruments, nor did it have any fixed deposit programme, scheme, or any other fund mobilization programme requiring a credit rating, whether in India or abroad. Accordingly, the Company did not obtain or revise any credit rating during the financial year, and the disclosure requirements in this regard are not applicable.

11. Other Disclosures

- a) During the year under review there were no materially significant related party transactions with its promoter, director and management that had a potential conflict with the interest of the Company at large except to the extent duly disclosed in the notes on accounts as enclosed along with this report.
 - b) There were no non-compliances by the Company, except as provided in Annual Secretarial audit report, and no penalties or strictures were imposed on the Company by stock exchange or the board or any statutory authority, on any matter related to capital markets, during the last three years. However, Company had received Notice in matter of dealing in liquid Stock Options at Bombay Stock Exchange Limited on November 14, 2018. In this Regard, the SEBI has introduced a Settlement Scheme in terms of Regulation 26 of SEBI (Settlement Proceedings) Regulations 2018. The company had availed the said Settlement Scheme and paid the Settlement Amount of Rs. 16,27,500 on October 31, 2020 as per the SEBI Settlement Scheme.
 - c) The Company has established vigil mechanism for the directors and employees of the company to report genuine concerns about unethical behavior, actual or suspected fraud or violation of the Company's Code of Conduct and provide for adequate safeguards against victimization of Whistle Blower who avails such mechanism and also provides for direct access to the Chairman of the Audit Committee, in exceptional cases. The functioning of vigil mechanism is reviewed by the Audit Committee from time to time. The Company affirms that no personnel have been denied access to the audit committee. The vigil mechanism policy is disclosed on the website of the company.
 - d) The company has complied with all mandatory requirements of the listing regulations to the extent applicable. Further, the company has complied with the non-mandatory requirements relating to being in the regime of financial statements with unmodified opinion and reporting by the internal auditor directly to the audit committee.
 - e) There are no material subsidiaries of the Company.
 - f) The policy on the related party transactions is available on the Company's website at www.islconsulting.in.
 - g) The company doesn't involve in any commodity price risk and commodity hedging activities.
 - h) During the financial year under report, the company didn't raise any funds through preferential allotment or qualified institutions placement as specified under regulation 32 (7A).
 - i) A compliance certificate from M/s. Anisha Jhunjhunwala & Associates, practicing company secretary, confirming that none of the directors on the board of the company have been debarred or disqualified from being appointed or continuing as directors of companies by the board / ministry of corporate affairs or any such authority is attached as annexure to this corporate governance report.
 - j) There was no such instance during the financial year 2025-26 when the board of directors had not accepted recommendation(s), if any, made by any of the committee(s) of the board of directors of the company.
 - k) Details relating to fees paid to the Statutory Auditors during the financial year 2025-26 are given in Note 22 (Other Expenses) to the Standalone Financial Statements.
 - l) Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:
 - a. number of complaints filed / received during the financial year – Nil
 - b. number of complaints disposed of during the financial year – Nil
 - c. number of complaints pending as on end of the financial year – Nil
 - m) The Company has not granted any loans or provided any advances in the nature of loans to firms/companies in which directors are interested.
- 12.** The Company has complied all the requirements as specified in sub para (2) to (10) of Part C of Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 in the Corporate Governance report to the extent applicable.
- 13.** The company is in compliance with the corporate governance requirements specified in Regulations 17 to 27 and clauses (b) to (i) of sub-regulation (2) of Regulation 46 of the SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015 (listing regulations) and RBI regulations for the financial year ended on March 31, 2025, to the extent applicable except as reported in Secretarial Audit report (MR-3) which is the part of this Annual Report.
- 14.** There are no unclaimed shares of the Company and hence the Company has not opened any unclaimed

suspense account.

Place: Ahmedabad
Date: August 31, 2026

For and on behalf of the Board of Directors
ISL Consulting Limited

Regd. Office : 504, 5th Floor, Priviera, Nr. Bank of Baroda,
Above Honda Show room,
Nehrunagar Circle, Ahmedabad,
Gujarat, 380015
CIN: L67120GJ1993PLC086576
Ph : 6354541024, 079-40030351/2
Email:- innogroup@gmail.com
Website:- www.islconsulting.in

Ankit Jagat Shah
Managing Director
(DIN: 02695987)

Reema Ankit Shah
Director
(DIN: 02698529)

PRACTICING COMPANY SECRETARY'S CERTIFICATE ON CORPORATE GOVERNANCE

To,
The Members of
ISL CONSULTING LIMITED
CIN: L67120GJ1993PLC086576
504, Priviera, Nehrunagar Circle,
Nr. Bank of Baroad, Ahmedabad 380015, India

Compliance certificate for Corporate Governance under Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

We have examined the compliance of conditions of Corporate Governance by ISL Consulting Limited ("the Company") for the year ended 31st March, 2026 as stipulated in Regulations 17 to 27, clauses (b) to (i) of Regulation 46(2) and part C and D of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing regulations') for the period 01st April, 2024 to 31st March, 2026.

Management's Responsibility

The compliance of conditions of corporate governance is the responsibility of the Management of the Company including the preparation and maintenance of all relevant supporting records and documents. This responsibility also includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the Corporate Governance Report.

The Management along with the Board of Directors are also responsible for ensuring that the Company complies with the conditions of Corporate Governance as stipulated in the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Auditor's Responsibility

Our examination was limited to a review of the procedures and implementation thereof, adopted by the Company for ensuring compliance of the conditions of Corporate Governance. We have conducted the audit in accordance with the applicable Auditing Standards issued by The Institute of Company Secretaries of India. The Auditing Standards requires that the Auditor comply with statutory and regulatory requirements and plan and perform the audit to obtain reasonable assurance about compliance with applicable laws and maintenance of records. It is neither an audit nor an expression of opinion on the financial statements of the Company.

Opinion

In our opinion and to the best of our information and according to the explanations given to us and the representations made by the Directors and the Management, we certify that the Company has, in all material respects, complied with the conditions of Corporate Governance as stipulated in Regulations 17 to 27, clauses (b) to (i) of Regulation 46(2) and part C and D of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing regulations') for the period 01st April, 2025 to 31st March, 2026 to the extent possible.

Other Matters and Restrictions on use

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

The certificate is addressed and provided to the members of the Company solely for the purpose to comply with the requirement of its obligations under SEBI (LODR), 2015 and it should not be used by any other person or for any other purpose. Accordingly, we do not accept or assume any liability or any duty of care for any other purpose or to any other person to whom it is shown or into whose hands it may come without our prior consent in writing.



Place: Ahmedabad
Date: 31th August, 2026

For, Anisha Jhunjhunwala & Associates,
Company Secretaries,

Anisha Jhunjhunwala

Proprietor

ACS: 13464

CP No.: 20967

Peer Review Certificate No.: 8159/2026

UDIN: F013464H001311695

DECLARATION REGARDING COMPLIANCE BY BOARD MEMBERS AND SENIOR MANAGEMENT PERSONNEL WITH THE COMPANY'S CODE OF CONDUCT

The Board of Directors has adopted a Code of Conduct applicable to all Directors and Senior Management Personnel of the Company in accordance with the requirements of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Code lays down the standards of ethical conduct, integrity, transparency, and accountability expected from the Directors and Senior Management in the discharge of their duties.

The Code of Conduct is available on the website of the Company. All the Directors and Senior Management Personnel to whom the Code is applicable have affirmed their compliance with the provisions of the Code for the financial year ended March 31, 2026.

A declaration to this effect, signed by the Managing Director forms part of this Corporate Governance Report.

Place: Ahmedabad
Date: May 29, 2026

For, ISL Consulting Limited

Ankit Jagat Shah
Managing Director
(DIN: 02695987)

Certificate of Non-Disqualification of Directors

To,
The Members of
ISL Consulting Limited
504, Priviera, Nehrunagar Circle,
Nr. Bank of Baroda, Ahmedabad 380015, India

Certificate of Non-Disqualification of Directors under Part C of Schedule V of SEBI (LODR) Regulations, 2015 (pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of ISL Consulting Limited having CIN L67120GJ1993PLC086576 and having registered office at 504, Priviera, Nehrunagar Circle, Nr. Bank of Baroda, Ahmedabad-380015, Gujarat, India (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub-clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of Companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

SN	Name of Director	DIN/PAN	Date of Appointment in Company
1	Hiteshkumar Chhaganlal Kothari	01217705	01/06/2002
2	Bhavesh Premji Mamania	02208146	23/06/2012
3	Ankit Jagat Shah	02695987	10/11/2015
4	Reema Ankit Shah	02698529	28/07/2014
5	Galiya Savajibhai Devarambhai	08289016	29/11/2018
6.	Vidhyesh Gautamkumar Dalwadi	10851120	13/12/2024

Ensuring the eligibility of for the appointment/continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Place: Ahmedabad
Date: 31th August, 2026

For, Anisha Jhunjhunwala & Associates,
Company Secretaries,

Anisha Jhunjhunwala
Proprietor
ACS: 13464
CP No.: 20967
Peer Review Certificate No.: 8159/2026
UDIN: F013464H001311695

CERTIFICATION BY MD/CFO

(Pursuant to Regulation 17(8) Of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Board of Directors,
 ISL Consulting Limited,

We, **Mr. Ankit Jagat Shah**, Managing Director and **Mr. Nishantkumar D. Thakkar**, Chief Financial Officer of the Company, do hereby certify that:

- a) We have reviewed the financial statements and the cash flow statement of the Company for the year ended on March 31, 2026 and that to the best of our knowledge and belief:
 - i) These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - ii) These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- b) There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the Company's Code of Conduct.
- c) We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- d) We have indicated to the auditors and the Audit Committee:
 - i) significant changes, if any, in internal control over financial reporting during the year;
 - ii) significant changes, if any, in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and
 - iii) instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Date: May 29, 2026
Place: Ahmedabad

For, ISL Consulting Limited

Ankit Jagat Shah
Managing Director
(DIN: 02695987)

Nishantkumar D. Thakkar
Chief Financial Officer

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

INDUSTRY STRUCTURE AND DEVELOPMENTS

The Indian economy demonstrated resilience during the financial year 2025-26 despite heightened geopolitical tensions, global trade uncertainties, volatile financial markets, and evolving macroeconomic conditions. Strong domestic demand, healthy government capital expenditure, resilient services sector growth, and sustained public investment supported overall economic activity. The Reserve Bank of India (RBI) estimated India's real GDP growth at around 6.5% for FY 2025-26, while inflation moderated during the year, creating room for calibrated monetary policy actions. The RBI accordingly adopted an accommodative monetary policy stance with calibrated reductions in the policy repo rate to support economic growth while maintaining price stability. Overall, India's macroeconomic fundamentals remained robust, supported by strong foreign exchange reserves, fiscal consolidation efforts, and a stable financial system.

The Non-Banking Financial Company (NBFC) sector continued to play a significant role in promoting financial inclusion and providing credit to sectors that remain relatively underserved by the traditional banking system. NBFCs continued to support retail borrowers, MSMEs, infrastructure, and capital market activities while complementing the formal banking sector in meeting the diverse financing requirements of the economy. The RBI continued to strengthen the regulatory framework for NBFCs by focusing on governance standards, risk management, cyber resilience, climate-related financial risks, customer protection, and technology-driven supervision under the Scale-Based Regulatory Framework, thereby enhancing the overall resilience and stability of the sector.

Investment and Credit Companies (NBFC-ICCs) continued to remain an important segment of the financial ecosystem by facilitating credit intermediation and supporting economic development through financing activities across various sectors. Well-capitalised NBFCs with prudent underwriting standards, sound governance practices, and effective risk management frameworks continued to demonstrate resilience amidst evolving market conditions. The sector is expected to benefit from increasing formalisation of the economy, growing digital adoption, expanding financial inclusion initiatives, and sustained demand for diversified credit products.

The Company continues to monitor the evolving economic and regulatory environment and remains committed to maintaining prudent lending practices, strengthening risk management systems, ensuring regulatory compliance, and leveraging emerging opportunities to deliver sustainable growth and long-term value to its stakeholders.

OPPORTUNITIES & THREATS

The Indian financial services sector continues to present significant growth opportunities, supported by sustained economic expansion, increasing financial inclusion, rapid digital transformation, regulatory reforms, and growing participation in the formal financial system. The continued focus of the Government and the Reserve Bank of India on strengthening the financial ecosystem, improving credit accessibility, and promoting digital lending and financial innovation is expected to create a favourable business environment for Non-Banking Financial Companies (NBFCs).

As a Category-I Non-Deposit Taking Non-Banking Financial Company (NBFC-ND), ISL Consulting Limited is well-positioned to leverage these opportunities by providing timely and efficient financial solutions. Increasing demand for credit from individuals, MSMEs, and emerging businesses, coupled with expanding investment opportunities and greater adoption of technology-driven financial services, offers significant potential for sustainable business growth. The Company remains committed to identifying prudent lending and investment opportunities while maintaining a balanced approach towards risk and return.

The Company also continues to strengthen its operational capabilities through sound corporate governance practices, prudent financial management, effective risk management systems, and continuous monitoring of the evolving regulatory landscape. Its focus on maintaining adequate capital, strong internal controls, and disciplined credit appraisal processes provides a solid foundation for long-term value creation.

At the same time, the Company operates in an environment that is subject to various risks and uncertainties. Factors such as fluctuations in interest rates, liquidity constraints, inflationary pressures, changes in monetary and fiscal policies, evolving regulatory requirements, heightened competition, cybersecurity risks, geopolitical developments, global

economic uncertainties, and deterioration in asset quality across the financial sector may adversely impact business performance and profitability.

The Company continuously monitors these emerging risks and has established appropriate risk mitigation and internal control mechanisms to safeguard its business interests. A diversified business approach, prudent underwriting standards, effective asset-liability management, and a strong compliance framework enable the Company to respond proactively to changing market conditions.

The management remains optimistic about the long-term growth prospects of the NBFC sector and believes that the Company's strategic initiatives, experienced management team, sound governance practices, and customer-centric approach will enable it to capitalize on emerging opportunities while effectively managing potential risks, thereby creating sustainable value for all stakeholders.

SEGMENT-WISE OR PRODUCT-WISE PERFORMANCE

The Company operates in single segment, i.e. Securities Trading. The revenue from operations from the aforesaid segment during the year was Rs. 1,857.81 Lakhs.

OUTLOOK

The outlook for the Indian economy and the Non-Banking Financial Company (NBFC) sector remains positive, supported by strong macroeconomic fundamentals, increasing formalisation of the economy, expanding digital financial infrastructure, favourable demographic trends, and sustained policy initiatives aimed at enhancing financial inclusion and credit accessibility. The growing demand for retail and MSME financing, coupled with continued regulatory support for a resilient financial system, is expected to create significant opportunities for well-managed NBFCs. ISL Consulting Limited remains optimistic about its future growth prospects and is well-positioned to capitalise on emerging business opportunities. The Company intends to pursue sustainable growth and disciplined risk management practices. The management continues to evaluate new business opportunities and strategic investments that are aligned with the Company's long-term objectives and are expected to generate sustainable returns for shareholders.

The Company remains focused on maintaining high standards of corporate governance, strengthening its internal financial controls, enhancing operational efficiency, and ensuring strict compliance with the applicable regulatory framework. Continuous monitoring of the business environment, prudent cost management, effective treasury operations, and technology-driven process improvements will continue to support operational excellence and long-term value creation. While the business environment may continue to witness uncertainties arising from macroeconomic developments, regulatory changes, interest rate movements, geopolitical events, and market volatility, the Company believes that its strong governance framework, sound financial position, experienced management team, and robust risk management practices will enable it to effectively navigate these challenges.

The management remains confident that the Company's strategic initiatives, customer-centric approach, prudent financial discipline, and focus on sustainable growth will strengthen its competitive position and create long-term value for its shareholders and other stakeholders.

RISK MANAGEMENT & INTERNAL CONTROL SYSTEMS

ISL Consulting Limited recognizes that an effective risk management and internal control framework is fundamental to achieving its strategic objectives, safeguarding stakeholders' interests, and ensuring sustainable business growth. The Company has established a comprehensive risk management framework that facilitates the systematic identification, assessment, monitoring, and mitigation of strategic, operational, financial, credit, market, liquidity, compliance, and technology-related risks arising from its business activities.

Being a Category-I Non-Deposit Taking Non-Banking Financial Company (NBFC-ND), the Company operates in a highly regulated environment and therefore places significant emphasis on prudent risk management practices, sound governance standards, and regulatory compliance. The management continuously monitors the Company's risk profile and implements appropriate mitigation measures to address emerging risks arising from changes in the economic environment, regulatory framework, interest rates, market conditions, and technological developments.

The Company has implemented an adequate internal financial control system commensurate with the size, nature, and complexity of its operations. The internal control framework is designed to safeguard the Company's assets, ensure the accuracy and reliability of financial and operational information prevent and detect frauds and errors, promote operational efficiency, and ensure compliance with applicable laws, regulations, and internal policies.

The Internal Audit function, operating independently under the oversight of the Audit Committee, periodically reviews the adequacy and effectiveness of the internal control systems, risk management framework, and governance processes. The Audit Committee regularly reviews the findings of the Internal Auditors, monitors the implementation of corrective actions, and provides strategic guidance for strengthening the overall control environment. Significant observations and recommendations are placed before the Board of Directors for its review and oversight.

The Board is satisfied that the Company's risk management framework and internal financial control systems are adequate, effective, and commensurate with the scale and nature of its business operations. The Company remains committed to continuously strengthening its governance practices, enhancing operational resilience, and adopting industry best practices to effectively manage risks and create sustainable value for all stakeholders.

FINANCIAL PERFORMANCE AND OPERATIONAL REVIEW

Directors of your Company are confident in enhancing company performance and delivering better results next financial year, adding value to shareholders. They aim to improve turnover, bottom line, and overall revenue ahead. Financial Highlights with respect to Operational Performance is as under:

(Rupees in Lakhs)

Particulars	Year ended 31-03-2026	Year ended 31-03-2025
Revenue from Operation	1,857.81	2,447.24
Other Income (Interest & Dividend)	6.04	9.53
Total Income	1,863.85	2,456.77
Total expenditure	2,067.82	2,629.70
Profit / (loss) before exceptional items & provision for tax	(203.97)	(172.92)
Less: Exceptional items	0.00	0.00
Profit / (loss) Before Tax	(203.97)	(172.92)
Less: Tax Expenses	0.28	0.18
Net Profit / (loss) after Tax for the year	(204.24)	(173.11)
Earnings per Share	(0.85)	(0.72)
Balance carried forward to Balance Sheet	(204.24)	(173.11)

During the financial year ended March 31, 2026, the Company recorded Revenue from Operations of Rs. 1,857.81 lakhs as against Rs. 2,447.24 lakhs in the previous financial year, representing a decrease of approximately 24.70%. Other Income during the year stood at Rs. 6.04 lakhs, as compared to Rs. 9.53 lakhs in the previous year. Accordingly, the Total Income of the Company for the financial year 2025-26 stood at Rs. 1,863.85 lakhs, as against Rs. 2,456.77 lakhs in the financial year 2024-25. The total expenditure during the year decreased to Rs. 2,067.82 lakhs from Rs. 2,629.70 lakhs in the previous year.

The Company incurred a Loss before Tax of Rs. 203.97 lakhs during the financial year 2025-26, as compared to a loss before tax of Rs. 172.92 lakhs in the previous financial year. After considering tax expenses of Rs. 0.28 lakhs, the Company reported a Net Loss after Tax of Rs. 204.24 lakhs for the year under review, as against a net loss of Rs. 173.11 lakhs in the previous year.

The Earnings per Share (EPS) stood at (Rs. 0.85) for the financial year 2025-26 as compared to (Rs. 0.72) in the financial year 2024-25.

The overall financial performance reflects a decline in the Company's operating revenue during the year under review. Although the Company has reduced its total expenditure compared with the previous year, the reduction in revenue has resulted in an increase in the net loss for the year. The management continues to focus on improving operational efficiency, strengthening revenue generation and taking appropriate measures to improve the financial performance of the Company in the coming years.

MATERIAL DEVELOPMENTS IN HUMAN RESOURCES

Human resources continue to be one of the Company's most valuable assets and a key driver of its sustainable growth and long-term success. ISL Consulting Limited firmly believes that the knowledge, commitment, integrity, and capabilities of its employees are fundamental to achieving its strategic objectives and delivering value to all stakeholders. The Company is committed to fostering a professional, inclusive, and performance-oriented work environment that promotes equal opportunity, mutual respect, collaboration, innovation, and continuous learning. Employees are encouraged to enhance their professional competencies through ongoing skill development, knowledge enhancement, and capability-building initiatives, enabling them to effectively respond to the evolving business and regulatory landscape. The Company strives to maintain a culture of transparency, accountability, ethical conduct, and employee engagement while providing opportunities for professional growth and career development. It also places significant emphasis on employee well-being, workplace safety, and compliance with all applicable labour laws and regulatory requirements.

During the financial year under review, there were no material developments in the human resources function that adversely affected the Company's operations. The Company continued to maintain cordial and harmonious industrial and employee relations throughout the year and remains committed to strengthening its human capital as a strategic enabler of sustainable business growth.

DETAILS OF ANY CHANGE IN RETURN ON NET WORTH AS COMPARED TO THE IMMEDIATELY PREVIOUS FINANCIAL YEAR ALONG WITH A DETAILED EXPLANATION THEREOF

The Return on Net Worth (RoNW) of the Company during the financial year under review was impacted primarily due to the losses incurred during the year and the effect of accumulated losses from previous financial years. Consequently, the Company was not able to generate a significant return on its net worth during the year.

The management continues to focus on improving operational efficiency, strengthening revenue generation, maintaining prudent cost controls, and enhancing the overall quality of its assets and investments. The Company remains committed to implementing appropriate business strategies and identifying growth opportunities that are expected to improve its financial performance and generate sustainable returns for its stakeholders in the coming years.

Place: Ahmedabad
Date: August 31, 2026

For and on behalf of the Board of Directors
ISL Consulting Limited

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Above Honda Show room,
Nehrunagar Circle, Ahmedabad,
Gujarat, 380015
CIN: L67120GJ1993PLC086576
Ph : 6354541024, 079-40030351/2
Email:- innogroup@gmail.com
Website:- www.islconsulting.in

Ankit Jagat Shah
Managing Director
(DIN: 02695987)

Reema Ankit Shah
Director
(DIN: 02698529)

INDEPENDENT AUDITORS' REPORT

**To the Members of ISL CONSULTING LIMITED,
Report on the Audit of Ind AS Financial Statements**

Opinion

We have audited the accompanying Ind AS financial statements of M/S. ISL CONSULTING LTD, which comprise the Balance Sheet as at March 31, 2026 the Statement of Profit and Loss including other Comprehensive Income for the year ended, and a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Ind AS financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India:

- (a) In case of the Balance Sheet, of the state of affairs of the Company as at 31st March 2026;
- (b) In case of the Statement of Profit and Loss, the Loss of the Company for the year end on that date, and
- (c) In case of the Statement of Cash Flow, of the Company for the year end on that date.

Basis of Opinion

We conducted our audit of the Ind AS financial Statements in accordance with the standards on auditing specified under section 143 (10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the auditor's responsibilities for the audit of the Ind AS financial statements section of our report. We are independent of the Company in accordance with the code of ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Ind AS financial statements under the provisions of the Act and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the code of ethics.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit matters: -

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Ind AS financial statements of the current period. These matters were addressed in the context of our audit of the Ind AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Information other than the financial statements and auditors' report thereon: -

The Company's board of directors and management are responsible for the preparation of the other information. The other information comprises the information included in the Board's Report including Annexures to Board's Report, Business Responsibility Report but does not include the Ind AS financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's Responsibility for the Ind AS Financial Statements

The management and Board of Directors of the Company are responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ('the act') with respect to the preparation of these Ind AS financial statements that give a true and fair view of the financial position, financial performance of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act, read with rule 7 of Companies (Accounts) Rules, 2014. This responsibility includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; design, implementation and maintenance of adequate internal financial controls, that are operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Ind AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The board of directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility

Our objectives are to obtain reasonable assurance about whether the Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Ind AS financial statements, including the disclosures, and whether the Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Ind AS financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the **Annexure A** statement on the matters Specified in paragraphs 3 and 4 of the Order.
2. (A) As required by section 143(3) of the Act, we further report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
 - b) In our opinion proper books of account as required by law have been kept by the Company so far as appears from our examination of those books;
 - c) The Balance Sheet, Statement of Profit and Loss and the Cash Flow Statement dealt with by this Report are in agreement with the books of account;
 - d) In our opinion, the aforesaid Ind AS financial statements comply with the applicable Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules 2014
 - e) On the basis of written representations received from the directors as on March 31, 2026, and taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026, from being appointed as a director in terms of Section 164(2) of the Act.
 - f) With respect to the adequacy of the Internal Financial Controls over financial reporting of the company and the operating effectiveness of such controls, refers to our separate report in Annexure – B.
- (B) In our opinion and to the best of our information and according to the explanations given to us, we report as under with respect to other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014:
 - a) The Company has disclosed the impact of pending litigations as at 31 March, 2026 on its financial position in its financial statements – Refer Note N of Notes to Accounts.
 - b) The Company did not have any long-term contracts including derivative contracts; as such the question of commenting on any material foreseeable losses thereon does not arise.
 - c) There has been no delay in transferring amounts, required to be transferred to the Investor Education and Protection Fund by the company during the year ended on 31st March, 2026.
 - d)
 - i. The management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or
 - provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- ii. The management has represented, that, to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been received by the company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall :
- directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or
 - provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
- iii. Based on such audit procedures as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) contain any material mis-statement.
- e) There is no dividend declared or paid during the year by the Company. So, there is no need to comply with section 123 of the Companies Act, 2013.
- f) Based on our examination, which included test checks, the Company has used accounting softwares for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the company as per the statutory requirements for record retention.

(C) In our opinion and according to the information and explanations given to us, the remuneration paid by the company is in accordance with the provisions of section 197 of the Act. The remuneration paid any director is not in excess of the Limit laid down under section 197 of the Act.

**For M A A K & Associates.
Chartered Accountants**

**PLACE: AHMEDABAD
DATE: 29/05/2026**

(Marmik G. Shah)

**PARTNER
M. No. 133926
FRN NO. 135024W
UDIN: 26133926REUAHO1617**

ANNEXURE A TO THE AUDITOR'S REPORT

(Referred to in Paragraph 1 of our report of even date on the accounts of to the members of **ISL CONSULTING LIMITED**, on for the year ended on 31st March 2026)

Based on the audit procedures performed for the purpose of reporting a true and fair view on the Ind AS financial statements of the Company and taking into consideration the information and explanations given to us and the books of account and other records examined by us in the normal course of audit, we report that: -

I.

a)

i. The Company has maintained proper records showing full particulars including quantitative details and situation of Property, Plant and Equipment.

ii. The Company did not have any Intangible assets at any time during the Year.

b) As explained to us, the Property, Plant and Equipment have been physically verified by the Management during the period in a phased manner, which in our opinion is reasonable, having regard to the size of the company and nature of its assets. No material discrepancies were noticed on such verification by management.

c) According to information and explanation provided to us, Title deed of immovable properties held by the company is in the name of company only.

d) According to information and explanation provided to us the Company has not revalued its Property, Plant and Equipment (including Right of Use assets) or intangible assets or both during the year.

e) According to information and explanation provided to us, there is no proceedings have been initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.

II.

a) As explained to us the company is dealing into shares, securities & commodities and hence inventories maintained in the demat account and in physical form. As per the data provided before us for the purpose of verification, we have verified the demat statement and reconcile all inventories on hand as on 31st March, 2026.

b) During the year the company has not been sanctioned any working capital limits, in aggregate, from banks on the basis of security of current assets.

III. The Company has made investments in companies and granted unsecured loans to other parties, during the year, in respect of which

a) The company has provided loans to parties other than subsidiaries, joint ventures and associates but as on balance sheet date there is no outstanding.

b) In our opinion, the investments made and terms and conditions of grant of loans given during the year by the company are not prima facie prejudicial to the interest of the company.

c) In respect of loans granted by the company, no schedule of repayment of principal and payment of interest has been stipulated hence this clause is not applicable.

d) In respect of loans granted by the company, there is no amount which is overdue at that balance sheet date.

- e) There are no loans or advances which has fallen due during the year which either has been renewed or extended or fresh loans granted to settle the overdue of existing loans given to the same parties.
- f) The company has granted following loans which are repayable on demand other than to promoters, related parties as defined in clause (76) of section 2 of the companies Act, 2013.

The company has not provided any guarantee or security to companies or any other parties.

- IV. According to the information and explanation given to us, during the year the Company has not given loans covered by provisions of section 185 of the Act. The Company has complied with the provisions of sub section (1) of section 186 of the Act as applicable to it.
- V. According to information and explanation provided to us, the Company has not accepted any deposits from the public and hence the directives issued by the Reserve Bank of India and the provisions of Sections 73 to 76 or any other relevant provisions of the Act and the Companies (Acceptance of Deposit) Rules, 2015 with regard to the deposits accepted from the public are not applicable.
- VI. We are informed that the Central Government **has not** prescribed the maintenance of cost records under section 148 (1) of the Companies Act, 2013 in respect of the activities carried on by the Company.
- VII.
 - a) According to the information and explanations given to us, and on the basis of our examination of the books of account, the company has been generally regular in depositing undisputed statutory dues except in few cases of in payment of Income Tax, GST during the period with the appropriate authorities. However, at 31st March 2026, there are no undisputed dues payable for a period of more than six months from the date they became payable.
 - b) According to the information and explanations given to us, no undisputed amounts payable in respect of Income-tax, GST which have not been deposited on account of any dispute.
 - c) There are no dues of Income Tax, Sales Tax, Service Tax, Excise Duty and Value Added Tax which have not been deposited as at March 31, 2026 on account of any dispute.
- VIII. According to the information and explanations given to us and on the basis of our examination of the records of the company, the company has not surrendered or disclosed any transactions, previously unrecorded income in the books of account, in the tax assessments under Income-tax act,1961 as income during the year.
- IX.
 - a) In our opinion and according to the information and explanations given to us, the company has not defaulted in repayment of any dues to its financial institutes, bankers and government. The Company did not have any outstanding debentures during the year.
 - b) According to the information and explanations given to us and on the basis of, our examination of the records of the Company, the Company has not been declared a wilful defaulter by any bank or financial institution or government or government authority.
 - c) According to the information and explanations given to us by the management, the Company has not obtained any term loans. Accordingly, clause 3(ix)(c) of the Order is not applicable.
 - d) According to the information and explanations given to us and on an overall examination of the balance sheet of the Company, we report that no funds have been raised on short-term basis by the Company. Accordingly, clause 3(ix)(d) of the Order is not applicable.
 - e) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, we report that the Company has not taken any funds from any entity or person

on account of or to meet the obligations of its subsidiaries as defined under the Companies Act, 2013. Accordingly, clause 3(ix)(e) of the Order is not applicable.

- f) According to the information and explanations given to us and procedures performed by us, we report that the Company has not raised loans during the year on the pledge of securities held in its subsidiaries as defined under the Companies Act, 2013. Accordingly, clause 3(ix)(f) of the Order is not applicable.

X.

- a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) or term loans and hence reporting under clause 3 (ix) of the Order is not applicable to the Company.
- b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year. Accordingly, clause 3(x)(b) of the Order is not applicable.

XI.

- a) According to the information and explanations given to us, no material fraud by the company or on the company by its officer or employees has been noticed or reported during the course of our audit. During the course of our examination of the books and records of the company, carried in accordance with the auditing standards generally accepted in India, we have neither come across any instance of fraud on or by the Company noticed or reported during the course of our audit nor have we been informed of any such instance by the Management.
- b) According to the information and explanations given to us, no report under sub-section (12) of Section 143 of the Companies Act, 2013 has been filed by the auditors in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
- c) As represented to us by the management, there are no whistle blower complaints received by the company during the year.

XII. The Company is not a Nidhi Company and hence reporting under paragraph 3(xii) of the Order is not applicable to the Company

XIII. According to the information and explanation provided to us and based on our examination of records of the company, transactions with the related parties are in compliance with the Section 177 and 188 of the Act where applicable and details of such transactions have been disclosed in the Ind AS financial statements as required by the applicable accounting standards and Companies Act, 2013

XIV.

- a) In our opinion the company has an adequate internal audit system commensurate with the size and nature of its business.
- b) We have considered the internal audit reports for the year under audit, issued to the company during the year and till date, in determining the nature, timing and extent of our audit procedures.

XV. According to the information and explanation provided to us and based on our examination of records of the company, the company has not entered into non cash transactions with directors or persons connected with him. Accordingly, paragraph 3(xv) of the order is not applicable.

XVI.

- a) According to the information and explanation provided to us, company is required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934 and which is in process.
- b) The Company is required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934 and which is in process.

- c) The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, clause 3(xvi)(c) of the Order is not applicable.
- d) According to the information and explanations provided to us during the course of audit, the Group does not have any CIC. Accordingly, the requirements of clause 3(xvi)(d) are not applicable.
- XVII. The company has not incurred cash losses in the financial year and has not incurred cash losses in the immediately preceding financial year.
- XVIII. There has been no resignation of the statutory auditors during the year. Accordingly, clause 3(xviii) of the Order is not applicable.
- XIX. According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- XX. As the section 135 of the companies Act, 2013 does not apply to company and hence the clause 3(xx) of the Order is not applicable.

**For M A A K & Associates.
Chartered Accountants**

**PLACE: AHMEDABAD
DATE: 29/05/2026**

**(Marmik G. Shah)
PARTNER
M. No. 133926
FRN NO. 135024W
UDIN: 26133926REUAHO1617**

ANNEXURE B TO THE AUDITOR'S REPORT

Report on the Internal Financial Controls under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 ('the Act')

We have audited the internal financial controls over financial reporting of **M/S. ISL Consulting Limited**, ('the Company') as at 31st March, 2026 in conjunction with our audit of Standalone Financial Statements of the company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Respective Board of Directors of the Company and, which are company incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the 'Guidance Note') issued by ICAI and the Standards on Auditing, issued by ICAI and deemed to be prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that

(1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;

(2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and

(3) Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company, which are company incorporated in India, have, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31 March 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

The management followed the policy of accounting of call options same as other derivate instruments. However we recommended to the management to have strengthen the internal control system regarding the policy of the Call option transactions as part of the Balance sheet.

**For M A A K & Associates.
Chartered Accountants**

**PLACE: AHMEDABAD
DATE: 29/05/2026**

**(Marmik G. Shah)
PARTNER
M. No. 133926
FRN NO. 135024W
UDIN: 26133926REUAHO1617**

BALANCE SHEET AS AT 31ST MARCH, 2026
(Amount in Lakhs)

	Particulars	Note No.	Balances As at 31 st March 2026	Balances As at 31 st March 2025
[A]	ASSETS			
	(1) NON-CURRENT ASSETS			
	(a) Property, Plant and Equipment	1	5.71	7.41
	(b) Financial Assets			
	(i) Investments	2	122.54	158.40
	(c) Deferred Tax Asset	3	23.69	23.96
	(d) Other non-current assets	4	7.90	23.30
	Sub-Total (1)		159.83	213.08
	(2) CURRENT ASSETS			
	(a) Inventories		670.38	758.30
	(b) Financial Assets			
	(i) Trade receivables	5	229.36	308.71
	(ii) Cash and Cash Equivalents	6	12.92	5.07
	(iii) Bank Balances and Other than (ii) above	6	17.85	4.19
	(iv) Loans	7	0	12.86
	(c) Other Current Asset	8	7.90	0
	Sub-Total (2)		938.41	1089.12
	TOTAL (A)		1,098.24	1302.20
[B]	EQUITY AND LIABILITIES			
	(1) EQUITY			
	(a) Equity Share capital	9	1,200.00	1200.00
	(b) Other Equity	10	-103.27	100.97
	Sub-Total (1)		1,096.73	1300.97
	LIABILITIES			
	(2) NON-CURRENT LIABILITIES			
	(a) Financial Liabilities			
	(i) Borrowings			
	(1) Secured loans			-
	(b) Provisions	11	0.90	0.90
	Sub-Total (2)			0.90
	(3) CURRENT LIABILITIES			
	(i) Trade Payable	12	0.50	0.18
	(ii) Other Payable	13	0.11	0.14
	Sub-Total (3)		0.61	0.32
	TOTAL (B)		1,098.24	1302.20

The accompanying notes form an integral part of the Financial Statements as per our reports attached herewith

For M A A K & Associates
Chartered Accountants

Marmik G. Shah
(Partner)
Membership No.: 133926
Firm Registration No.: 135024W
UDIN :- 26133926REUAHO1617
Place: Ahmedabad
Date: 29/05/2026

Ankit J. Shah
Managing Director
(DIN: 02695987)

Rohit Rawat
Company Secretary

Vidhyesh G. Dalwadi
Chairman
(DIN: 10851120)

Nishant Thakkar
Chief Financial Officer

PROFIT AND LOSS STATEMENT FOR THE YEAR ENDED ON 31ST MARCH, 2026
(Amount in Lakhs)

	Particulars	Note No.	2025-2026	2024-2025
[A]	REVENUE			
	Revenue from Operations	14	1,857.81	2447.24
	Interest Income	15	0.88	7.44
	Dividend Income	16	5.15	2.09
	Other Income	17	0.02	0.00
	TOTAL REVENUE [A]		1,863.85	2456.77
[B]	EXPENSES			
	Purchase of Stock in trade	18	1,893.28	2364.37
	Changes in Inventories of Stock in Trade	19	87.92	190.28
	Employee Benefit Expenses	20	46.67	49.66
	Depreciation and Amortization Expenses	1	1.93	2.91
	Finance Cost		0.00	0.00
	Fees and commission expense		4.39	5.25
	Other Expenses	21	33.64	17.21
	TOTAL EXPENSES [B]		2,067.82	2629.70
	Profit before Extraordinary Items		-203.97	-172.92
	Less: Extraordinary Items		0.00	0.00
	Profit Before Tax		-203.97	-172.92
	Tax Expense		0.00	0.00
	Current Tax		0.00	0.00
	Income tax Expense of Prior Period		0.00	0.00
	Deferred Tax		0.28	0.18
	Profit / (Loss) for the year		-204.24	-173.11
	Earning per Equity Share			
	(1) Basic		-0.85	-0.72
	(2) Diluted		-0.85	-0.72

The accompanying notes form an integral part of the financial statements as per our report attached herewith

For M A A K & Associates
Chartered Accountants

Marmik G. Shah
(Partner)
Membership No.: 133926
Firm Registration No.: 135024W
UDIN :- 26133926REUAHO1617
Place: Ahmedabad
Date: 29/05/2026

Ankit J. Shah
Managing Director
(DIN: 02695987)

Rohit Rawat
Company Secretary

Vidhyesh G. Dalwadi
Chairman
(DIN: 10851120)

Nishant Thakkar
Chief Financial Officer

CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH, 2026
(Amount in Lakhs)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
A. Cash flows from Operating Activities:		
Net Profit/ (Loss) before tax	(203.97)	(172.92)
Adjustments for:		
Depreciation and amortization	1.93	2.91
Interest cost	0.00	0.00
Dividend income	(5.15)	(2.09)
Other Income	(0.02)	0.00
Interest income	(0.88)	(7.44)
Operating profit / (loss) before working capital changes	(208.08)	(179.54)
Changes in working capital:		
Adjustments for (increase) / decrease in operating assets:		
Inventories	87.92	190.28
Trade Receivables	79.35	(72.31)
Current Assets, Loans & Advances	12.86	16.05
Other Current Asset	(7.90)	0.00
Adjustments for increase / (decrease) in operating liabilities:		
Trade Payables	0.32	0.18
Current Liabilities & Provisions	(0.04)	(0.90)
Cash flow from extraordinary items	0.00	0.00
Cash generated from operations	(35.58)	(46.23)
Net income tax (paid)/ refunds	0.00	0.00
Net cash flow from / (used in) operating activities (A)	(35.58)	(46.23)
B. Cash Flow from investing activities		
Purchase of Fixed Assets and Capital Assets	(0.22)	(0.55)
Change In Non-Current Liabilities	0.00	(77.42)
Change in long term loans and advances	0.00	0.00
Change in Non-Current Investment	35.86	0.00
Change in other Non-Current Asset	15.40	108.98
Dividend Received	5.15	2.09
Other Income	0.02	0.00
Interest Received	0.88	7.44
Net cash flow from / (used in) investing activities (B)	57.08	40.54
C. Cash Flow from financing activities		
Proceeds from long-term borrowings	0.00	0.00
Finance Cost	0.00	0.00
Net cash flow from / (used in) financing activities (C)	0.00	0.00
Net increase/ decrease in Cash and Cash Equivalents (A+B+C)	21.51	-5.70
Cash and cash equivalents at the beginning of the year	9.26	14.96
Increase in cash due to Book-Overdraft	0.00	0.00
Cash and cash equivalents at the end of the year	30.76	9.26

Notes:

- The Cash Flow Statement reflects the cash flows pertaining to continuing Operations.
- These earmarked account balances with banks can be utilised only for the specific identified purposes in terms of our report attached
- Cash & Cash Equivalents also covers deposit with the bank for maturity of less than 12 months.



For M A A K & Associates
Chartered Accountants

Marmik G. Shah
(Partner)
Membership No.: 133926
Firm Registration No.: 135024W
UDIN :- 26133926REUAHO1617
Place: Ahmedabad
Date: 29/05/2026

Ankit J. Shah
Managing Director
(DIN: 02695987)

Rohit Rawat
Company Secretary

Vidhyesh G. Dalwadi
Chairman
(DIN: 10851120)

Nishant Thakkar
Chief Financial Officer

NOTE 1: SIGNIFICANT ACCOUNTING POLICIES
[A] BASIS OF PREPARATION AND PRESENTATION OF FINANCIAL STATEMENT

Schedule III notified under the companies act, 2013. Has become applicable to the company, for preparation and presentation of its financial statements. The adoption of schedule iii does not impact recognition and measurement principles followed for preparation of financial statements. However, it has significant impact on presentation and disclosure made in the financial statements .

[B] PRESENTATION AND DISCLOSURE OF FINANCIAL STATEMENTS

Schedule III notified under the companies act, 2013. has become applicable to the company, for preparation and presentation of its financial statements. the adoption of schedule iii does not impact recognition and measurement principles followed for preparation of financial statements. however, it has significant impact on presentation and disclosure made in the financial statements.

[C] USE OF ESTIMATES

The preparation of financial statements in conformity with generally accepted accounting principles ('gaap') requires management to make estimates and assumptions that affect the reported amounts of assets & liabilities and the disclosure of contingent liabilities on the date of the financial statements. Actual result could differ from those estimates. That effect the reported amount of assets and liabilities on the date of financial statements and reported amount of revenues and expenses during the reporting period.

Although these estimates are based on the management's best knowledge of current events and actions, the actual outcome may be different from the estimates. Difference between actual results and estimates are recognised in the period in which the results are known or materialise. Any revision of accounting estimates is recognized prospectively in current & future periods.

[D] REVENUE RECOGNITION

Revenue from security is recognized as per agreements entered on accrual basis. Dividend income is accounted on when right to received is established. Interest income is accounted on accrual basis.

[E] INVENTORIES

Inventories are valued in accordance with the method of valuation prescribed by indian accounting standard at market value. Also the future and derivative instruments valued at mark to mark margin basis.

[F] FIXED ASSETS

Fixed assets are valued at cost of acquisition net of tax / duty credits availed, if any and finance cost during acquisition / construction period and other attributable costs to bring the assets to their working condition. And impairment losses.

[G] DEPRECIATION

Depreciation is charged over the estimated useful life of the fixed assets on a written down basis. The useful life of the fixed asset for the company is as prescribed in schedule ii of the companies act, 2013.

Assets purchased / sold during the period are depreciated on a pro - rata basis for the actual number of days the asset has been put to use.

[H] CASH FLOW

Cash Flow Statement Is Prepared Under "Indirect Method" And The Same Is AnnexeD.

[I] IMPAIRMENT OF ASSETS

The company assesses at each balance sheet date whether there is any indication that an asset is impaired. If any such indication exists, the company estimates the recoverable amount of the asset. If such recoverable amount of the asset is less than the carrying amount then carrying amount is reduced to recoverable amount. The reduction is treated as impairment and recognized in profit and loss account. If at the balance sheet date there is an indication that a previously assessed impairment loss no longer exists, the recoverable amount is reassessed and the asset is reflected at the recoverable amount subject to a maximum of depreciated historical cost. During the year no such impairment has occurred.

[J] INVESTMENTS

Current investment are carried at lower of cost or quoted / fair market value.

Long term investments are accounted at the cost of acquisition. Diminution in the value of long term investment is provided for only when there is a permanent diminution in the value of such investments.

[K] EMPLOYEE BENEFITS

Short Term Employee Benefits And Leave Encashment Is Recognised As An Expenses As Per The Scheme Of The Company.

[L] EARNING PER SHARE

The Calculation of Weighted Average Number of Equity Shares is described below;

Particulars	Current Year			Previous Year		
	No. of Shares	No. of Days Outstanding	Weighted average number of Shares	No. of Shares	No. of Days Outstanding	Weighted average number of Shares
Number of shares outstanding at the Beginning of the year	2,40,00,000	365	2,40,00,000	2,40,00,000	365	2,40,00,000
Shares issued during the year	-	-	-	-	-	-
By way of issue of Bonus Issue	-	-	-	-	-	-
Other than bonus issue	-	-	-	-	-	-
Total Shares outstanding at the end of the year	2,40,00,000	-	2,40,00,000	2,40,00,000	-	2,40,00,000

The following reflects the profit and share data used in the Basic and Diluted EPS computation:

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Net Profit as per Profit / (Loss)	(204.244)	(173.105)
Weighted Average Number of Equity Shares	24000000	24000000
Nominal Value per Share	5	5
Basic and Diluted Earnings / (Loss) Per Share	-8.51	-7.212

[M] ACCOUNTING FOR TAXES ON INCOME

Current tax is determined as the amount of tax payable in respect of taxable income for the period.

Deferred tax is recognized on timing differences between the accounting income and the taxable income for the year, and quantified using the tax rates and laws enacted or substantively enacted on the balance sheet date.

Deferred tax assets are recognised and carried forward to the extent that there is a reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realised.

[N] PROVISIONS AND CONTINGENCIES

Provisions are recognised when the company has a legal and constrcutive obligation as a result of a past event, for which it is probable that cash outflow will be required and a reliable estimate can be made of the amount of the obligation.



Contingent liabilities are disclosed when the company has possible or present obligation where it is not probable that an outflow of resources will be required to settle it.

The same are not provided for in the books of accounts and are neither separately disclosed in the notes forming part of accounts. During the year company has no contingent assets and liabilities.

For M A A K & Associates
Chartered Accountants

Marmik G. Shah
(Partner)
Membership No.: 133926
Firm Registration No.: 135024W
UDIN :- 26133926REUAHO1617
Place: Ahmedabad
Date: 29/05/2026

Ankit J. Shah
Managing Director
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Rohit Rawat
Company Secretary

Vidhyesh G. Dalwadi
Chairman
(DIN: 10851120)

Nishant Thakkar
Chief Financial Officer

(Rs. In Lakhs)

NOTE – 1										
PROPERTY, PLANT AND EQUIPMENT										
PARTICULARS	GROSS BLOCK				DEPRECIATION				NET BLOCK	
	As at 01.04.2025	Addition	Deduction	As at 31.03.2026	Up to 01-04- 2025	Addition	Deduction	Up to 31-03- 2026	As at 31- 03- 2026	As at 01- 04- 2025
Plant & Machinery and Equipments	2.95	-	-	2.95	2.95	-	-	2.95	-	-
Furniture	2.63	-	-	2.63	2.56	0.02	-	2.58	0.05	0.07
Computer & Computer Software	6.32	0.14	-	6.46	5.50	0.63	-	6.13	0.33	0.83
Office Equipments	4.76	0.09	-	4.85	4.14	0.21	-	4.34	0.51	0.63
Motor Vehicle	32.16	-	-	32.16	26.27	1.07	-	27.34	4.82	5.89
TOTAL	48.83	0.22	-	49.06	41.42	1.93	-	43.35	5.71	7.41
PREVIOUS YEAR	48.28	0.55	-	48.83	38.51	2.91	-	41.42	7.41	9.77

Amt in lakhs

NOTE – 2		
INVESTMENT		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
UNQUOTED INVESTMENT		
NIKIT SECLYFIN PVT LTD (222836 SHARES AT THE RATE OF RS.39.51/- EACH FULLY PAID) (FACE VALUE RS.10/- EACH AT A PREMIUM OF RS. 29.51/-)	88.04	88.04
PUJAN REAL ESTATE PVT LTD (320000 SHARES AT THE RATE OF RS.10.78/- EACH FULLY PAID) (FACE VALUE RS.10/- EACH AT A PREMIUM OF RS. 0.78/-)	34.50	34.50
SHIVKRIPA INFRATECH PVT LTD (100000 SHARES AT THE RATE OF RS.15.42/- EACH FULLY PAID) (FACE VALUE RS.10/- EACH AT A PREMIUM OF RS. 5.42/-)	0.00	15.42
SHOBHI REAL ESTATE PVT LTD (80000 SHARES AT THE RATE OF RS.22.79/- EACH FULLY PAID) (FACE VALUE RS.10/- EACH AT A PREMIUM OF RS. 12.79/-)	0.00	18.23
STURN BUILDCON PVT LTD (20000 SHARES AT THE RATE OF RS.11.04/- EACH FULLY PAID) (FACE VALUE RS.10/- EACH AT A PREMIUM OF RS. 1.04/-)	0.00	2.21
TOTAL	122.54	158.40

NOTE – 3		
DEFERRED TAX ASSETS (NET)		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
Deferred Tax Assets [Net]	23.69	23.96
TOTAL	23.69	23.96

NOTE - 4		
OTHER NON-CURRENT ASSETS		
PARTICULARS	For the year ended 31-03-2025	For the year ended 31-03-2024
ADVANCE INCOME TAX		
Incometax Receivable (Previous Years)	1.14	1.14
Advance Tax	0.00	15.00
Income Tax Refund Recivable (F.Y 20-21)	6.08	6.08
TDS ON DIVIDAND RECE (2024-2025)	0.00	0.21
TDS ON DIVIDAND RECE (2025-26)	0.50	0.00
TDS on Interest Rece.(FY 2019-2020)	0.07	0.07
Tds on Life Insurance Rec (F.Y 2025-2026)	0.10	0.00
Tds on Life Insurance Rec (F.Y 2024-2025)	0.00	0.80
TOTAL	7.90	23.30

NOTE - 5							
TRADE RECEIVABLES AGEING SCHEDULE AS AT 31ST MARCH, 2026							
PARTICULARS	Not Due	< 6 months	6 Months - 1 Year	1 - 2 Years	2 - 3 Years	> 3 years	Total
Undisputed Trade Receivables – considered good	-	229.36	-	-	-	-	229.36
Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Disputed Trade Receivables – considered good	-	-	-	-	-	-	-
Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Total Trade Receivables	-	229.36	-	-	-	-	229.36
Receivables from related parties	-	-	-	-	-	-	-
Others	-	229.36	-	-	-	-	229.36
Total Trade Receivables	-	229.36	-	-	-	-	229.36

NOTE - 5							
TRADE RECEIVABLES AGEING SCHEDULE AS AT 31ST MARCH, 2025							
PARTICULARS	Not Due	< 6 months	6 Months - 1 Year	1 - 2 Years	2 - 3 Years	> 3 years	Total
Undisputed Trade Receivables – considered good	-	308.71	-	-	-	-	308.71
Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Disputed Trade Receivables – considered good	-	-	-	-	-	-	-
Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Total Trade Receivables	-	308.71	-	-	-	-	308.71
Receivables from related parties	-	-	-	-	-	-	-
Others	-	308.71	-	-	-	-	308.71
Total Trade Receivables	-	308.71	-	-	-	-	308.71

NOTE – 6		
CASH & BANK BALANCE		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
	Amt Rs.	Amt Rs.
[A] Cash & Cash Equivalents		
Cash on Hand	12.92	5.07
[B] Other Bank Balances		
ICICI Bank Current Account No. 165505500003	1.23	1.86
HDFC Bank Account No. 00990680009330	0.01	0.01
HDFC Bank Current Account No. 00060330002775	0.00	0.00
HDFC Bank Current Account No. 00060330009902	16.61	2.33
TOTAL	30.76	9.26

NOTE – 7		
LOANS		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
LOANS AND ADVANCES		
[A] Staff	0.00	0.00
[B] Other Advances	0.00	12.48
[C] DEPOSITS	0.00	0.38
TOTAL	0.00	12.86

NOTE – 8		
OTHER CURRENT ASSET		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
[A] Other Advances	7.33	0.00
[B] Deposits	0.38	0.00
[C] Advance To Cerditors - Vrajeshkumar D Patel (Priviera Owner)	0.20	0.00
TOTAL	7.90	0.00

NOTE – 9				
CLASSIFICATION & RECONCILIATION OF SHARE CAPITAL				
PARTICULARS	For the year ended 31-03-2025		For the year ended 31-03-2024	
	Nos.	Amt Rs.	Nos.	Amt Rs
Authorised				
Equity shares of Rs. 5/- each	2,40,00,000	1,200.00	2,40,00,000	1200.00
	2,40,00,000	1,200.00	2,40,00,000	1,200.00
Issued, Subscribed And Paid Up				
Shares Outstanding as on 1st April: (Equity shares of Rs. 5/- each)	2,40,00,000	1,200.00	2,40,00,000	1,200.00
ADD :- Shares issued during the financial year	NIL	NIL	NIL	NIL
	2,40,00,000	1,200.00	2,40,00,000	1,200.00
LESS :- Shares bought back during the financial year	NIL	NIL	NIL	NIL
Shares Outstanding as on 31st March	2,40,00,000	1,200.00	2,40,00,000	1,200.00
TOTAL	2,40,00,000	1,200.00	2,40,00,000	1,200.00

[1]	OTHER INFORMATION					
	LIST OF PROMOTERS AND SHAREHOLDERS HOLDING SHARES IN EXCESS OF 5% OF TOTAL SHARE CAPITAL					
	Sr. No.	Name of Shareholder	As on 31st March, 2026		As on 31st March, 2025	
			No. Of Shares Held	% Of Total Share Holding	No. Of Shares Held	% Of Total Share Holding
	1	HITESH CHHAGANLAL KOTHARI	20,02,400	8.34%	20,02,400	8.34%
	2	RAJUBEN KARSANLAL KOTHARI	17,70,350	7.38%	17,70,350	7.38%
	3	REEMA ANKIT SHAH	15,84,210	6.60%	15,84,210	6.60%
	4	ARTI HITESHKUMAR KOTHARI	12,39,350	5.16%	12,39,350	5.16%
	5	HITESH CHHAGANLAL HUF	10,38,100	4.33%	10,38,100	4.33%
	6	REEM BROKING PRIVATE LIMITED	40,32,658	16.80%	40,32,658	16.80%
	7	CHHAGANLAL KARSHANLAL KOTHARI	14,08,100	5.87%	14,08,100	5.87%
	TOTAL		1,30,75,168	54.48%	1,30,75,168	54.48%

[2]	NUMBERS AND CLASS OF FULLY PAID UP SHARES ALLOTTED WITHOUT CASH PAYMENT OR AS BONUS OR BROUGHT BACK IN LAST 5 YEARS					
	PARTICULARS	2025-26	2024-25	2023-24	2022-23	2021-22
		Nos.	Nos.	Nos.	Nos.	Nos.
	<u>EQUITY SHARE CAPITAL</u>					
	No. of shares allotted as fully paid up by way of bonus shares by capitalisation of profit & loss account	NIL	NIL	NIL	NIL	NIL
	TOTAL	NIL	NIL	NIL	NIL	NIL

[3]	The company has only one class of equity shares, having a par value of rs.5/- per share. each share holder is eligible to one vote per share held. The dividend proposed, if any, by the board of directors is subject to approval of share holders in the ensuing annual general meeting, except in case of interim dividend. The repayment of equity share capital in the event of liquidation and buyback of shares are possible subject to prevalent regulations. In the event of liquidation, normally, the equity shareholders are eligible to receive the remaining assets of the company, after distribution of all preferential amounts in proportion to their shareholding.
[4]	The company has only one class of equity share. The par value of the shares issued was rs.10 per share. " with the approval of the members in extra ordinary general meeting, the par value of the share reduced to rs.5 per share with effect from 22nd february, 2019"
[5]	There Were No Unpaid Calls Due From Directors / Officers Of The Company.
[6]	RIGHTS OF SHAREHOLDERS, DIVIDENDS AND REPAYMENT OF CAPITAL A] Holder Of Equity Shares Is Entitled To One Vote Per Share. B] the company declares and pays dividend in indian rupees. The companies act,2013 provides that dividend shall be declared only out of the profits of relevant year or out of the any previous years after providing for depreciation in accordance with the provisions of the act and the company may transfer such percentage of its profits for that financial year as it may consider appropriate to the reserves of the company.

C] In Case Of Inadequacy Or Absence Of Profits In Any Year, The Company May Declare Dividend Out Of Free Reserves Subject To The Condition That The Rate Of Dividend Shall Not Exceeding Average Of The Rates Which Dividend Was Declared By The Company In Three Years Immediately Preceding That Year.

D] in the event of liquidation of company, the holder of shares shall be entitled to receive the remaining assets of the company, after distribution of all preferential amounts. The amount distributed will be proportion to the number of equit shares held by the Shareholders.

NOTE – 10		
OTHER EQUITY		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
BALANCE IN STATEMENT OF PROFIT AND LOSS ACCOUNT		
Opening Balance	100.97	274.08
ADD :- Profit / (Loss) During Financial Year	-204.24	(173.11)
Less:- Deduction during the year	0.00	0.00
TOTAL	-103.27	100.97

NOTE – 11		
PROVISIONS		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
Provision for Internal Audit Fees	0.15	0.15
Provision for Statutory Audit Fees	0.75	0.75
Provision for Current Tax	0.00	0.00
TOTAL	0.90	0.90

NOTE - 12							
TRADE PAYABLES AGEING SCHEDULE AS AT 31ST MARCH,2026							
PARTICULARS	Not Due	< 6 months	6 Months - 1 Year	1 - 2 Years	2 - 3 Years	> 3 years	Total
Undisputed Trade Payables – considered good	-	0.501	-	-	-	-	0.501
Undisputed Trade Payables – which have significant increase in credit risk	-	-	-	-	-	-	-
Undisputed Trade Payables – credit impaired	-	-	-	-	-	-	-
Disputed Trade Payables – considered good	-	-	-	-	-	-	-
Disputed Trade Payables – which have significant increase in credit risk	-	-	-	-	-	-	-
Disputed Trade Payables – credit impaired	-	-	-	-	-	-	-
Total Trade Payables	-	0.501	-	-	-	-	0.501
Payables from related parties	-	-	-	-	-	-	-
Others	-	0.501	-	-	-	-	0.501
Total Trade Payables	-	0.501	-	-	-	-	0.501

TRADE PAYABLES AGEING SCHEDULE AS AT 31ST MARCH,2025							
PARTICULARS	Not Due	< 6 months	6 Months - 1 Year	1 - 2 Years	2 - 3 Years	> 3 years	Total
Undisputed Trade Payables – considered good	-	0.184	-	-	-	-	0.184
Undisputed Trade Payables – which have significant increase in credit risk	-	-	-	-	-	-	-
Undisputed Trade Payables – credit impaired	-	-	-	-	-	-	-
Disputed Trade Payables – considered good	-	-	-	-	-	-	-
Disputed Trade Payables – which have significant increase in credit risk	-	-	-	-	-	-	-
Disputed Trade Payables – credit impaired	-	-	-	-	-	-	-
Total Trade Payables	-	0.184	-	-	-	-	0.184
Payables from related parties	-	-	-	-	-	-	-
Others	-	0.184	-	-	-	-	0.184
Total Trade Payables	-	0.184	-	-	-	-	0.184

NOTE – 13		
OTHER PAYABLE		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
PROFESSIONAL TAX ON SALARY (EMPLOYEE) A/C	0.02	0.02
TDS ON ADVERTISEMENT (94C) A/C	0.01	0.00
TDS ON CONTRACT (94C) A/C	0.00	0.00
TDS ON PROFESSIONAL FEES (94J) A/C	0.08	0.07
GST	0.00	0.00
TDS ON SALARY (92B) A/C	0.00	0.06
TOTAL	0.11	0.14

(Rs. In Lakhs)

NOTE – 14		
REVENUE FROM OPERATION		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
SALES OF SHARES & COMMODITIES		
MCX SALES	39.87	0.00
SHARE SALE (DELIVERY)	1,249.81	1,830.78
TRADING SALES (NSE FO)	281.80	317.13
TRADING SALES (BSE FO)	286.33	299.34
TOTAL	1,857.81	2,447.24

NOTE – 15		
INTEREST INCOME		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
Interest income On IT Refund	0.88	7.44
TOTAL	0.88	7.44

NOTE – 16		
DIVIDEND INCOME		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
Dividend Income	5.15	2.09
TOTAL	5.15	2.09

NOTE – 17		
OTHER INCOME		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
Other Income	0.02	0.00
TOTAL	0.02	0.00

NOTE – 18		
PURCHASES OF STOCK-IN-TRADE		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
<u>PURCHASES & CONTRACT EXPENSES</u>		
Share Purchase (Delivery)	1,197.22	1,649.74
Trading Purchase (NSE FO)	326.84	433.86
trading purchase (BSE FO)	236.44	275.95
Intraday (Purchase)	129.87	0.00
<u>ADD:- DIRECT EXPENSES</u>		
Share Purchase & Sale Charges	2.90	4.82
Share Purchase & Sale Charges (Dividend)	0.00	0.00
TOTAL	1,893.28	2,364.37

NOTE – 19		
CHANGES IN INVENTORIES OF FINISHED GOODS, STOCK-IN- TRADE AND WORK-IN- PROGRESS		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
Opening Stock	758.30	948.58
Less :- Closing Stock	670.38	758.30

TOTAL	87.92	190.28
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* As on 31.03.2023, out of the above closing stock valuation the value of inventory of Rs. 293.28 are being pledged for the Margin Money deposit account as a security.

* For the physical share the company decided to consider the value as Nil as long time the share remain in physical form and not able to convert to Demat. When it is converted it consider in value. The cost value of the share is Rs. 933418 (9.33 Rs in lakhs) /-.

NOTE – 20		
EMPLOYEE BENEFITS EXPENSES		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
Salaries and wages	23.80	25.39
Directors Remuneration	9.02	12.54
Salary To Key Management Personnel	13.85	11.74
TOTAL	46.67	49.66

NOTE – 21		
OTHER EXPENSES		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
Rent, taxes and energy costs	5.12	3.08
Repairs and maintenance	0.28	1.44
Communication Costs	0.30	0.45
Printing and stationery	0.06	0.33
Advertisement and publicity	2.20	0.81
Auditor's fees and expenses	0.75	0.90
Internal Audit Fees	0.00	0.00
Commission and brokerage expenses	0.00	0.00
Bonus expenses	0.00	0.00
Legal and Professional charges	7.24	8.40
Insurance	0.66	0.72
Travelling Expenses	0.00	0.35
Other Expenditure	1.17	0.74
TOTAL	33.64	17.21

NOTE – 22		
PAYMENT TO AUDITORS		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
Audit Fees	0.75	0.75
Professional Fees	0.15	0.15
TOTAL	0.90	0.90

NOTE – 23		
RELATED PARTY TRANSACTION DISCLOSURE		
PARTICULARS	For the year ended 31-03-2026	For the year ended 31-03-2025
[A] LIST OF RELATED PARTY		
[AS IDENTIFIED BY THE MANAGEMENT AND WHERE TRANSACTION EXIST]		
(I) KEY MANAGEMENT PERSONNEL		
A) Ankit Jagatbhai Shah	-	Managing Director
B) Nishant Thakkar	-	Chief Financial Officer
C) Rohit rawat	-	Company Secretary

NATURE OF TRANSACTIONS	NATURE OF RELATIONSHIP	For the year ended 31-03-2026	For the year ended 31-03-2025
[A] PAYMENT TO RELATED PARTIES			
Director Remuneration	Key Management Personnel	9.02	12.54
Salary	Key Management Personnel	13.85	11.74

NOTE – 24	
SEGMENT REPORTING	
The Company Is Operating In A Single Segment And The Risk And Reward Is Same For The Segment In All The Location And Hence The Segment Reporting Is Not Applicable To The Company.	

NOTE – 25		
ACCOUNTING FOR LEASING		
ACCOUNTING FOR TAXES ON INCOME		
THE BREAKUP OF NET DEFERRED TAX LIABILITY IS AS UNDER :		
PARTICULARS	As at 31-03-2026 Amt. Rs.	As at 31-03-2025 Amt. Rs.
A. Tax Impact Of Difference Between Carrying Amount Of Fixed Assets In The Financial Statements And Income Tax Return.	0.00	0.00
B. Tax impact of u/s 43B Items.	0.00	0.00
C. Tax impact of MAT Credit	0.00	0.00
TOTAL NET DEFERRED TAX LIABILITY / (ASSET)	0.00	0.00

NOTE :- the above working of deferred tax is based on assessment orders where assessments are complete and on return of income in other cases.

ADDITIONAL REGULATORY INFORMATION :

PARTICULARS	NUMERATOR/DENOMINATOR	31ST MARCH, 2026	31ST MARCH, 2025
(a) Current Ratio	Current Assets	15.41	33.22
	Current Liabilities		
(b) Debt-Equity Ratio	Debts	-	-
	Equity		
(c) Return on Equity Ratio	Profit after Tax	-18.62%	-13.31%
	Net Worth		

(d) Inventory turnover ratio	Total Turnover	2.61	2.88
	Average Inventories		
(e) Inventory turnover ratio	Total Turnover	1.99	2.26
	Net Working Capital		
(f) Net profit ratio	Net Profit	-10.96%	-7.05%
	Total Turnover		
(g) Return on Capital employed	Net Profit	-18.62%	-13.31%
	Capital Employed		
(h) Return on investment	Net Profit	-18.62%	-13.31%
	Total Investment		

[25] Sundry creditors includes amount due to ssi, micro, small and medium enterprises as on 31.03.202: rs. Nil (nil) with available information from micro, small and medium enterprises regarding their registration with central/state government authorities the disclosure as per section 23 of the micro small medium enterprises development act, 2006 is made.

[26] The company is NBFC and registered under RBI as Base Level and as per the master direction of RBI regarding to the Disclosure in the Financial statement is not applicable as the company is investing and not related to any specific sector and disclosure in regarding is not applicable.

[27] Balance Of Unsecured Loans, Sundry Creditors, Sundry Debtors Are Subject To Confirmation.

[28] Figures of previous year have been regrouped / rearranged wherever necessary.

AS PER OUR REPORT ATTACHED HERewith

For M A A K & Associates
Chartered Accountants

Marmik G. Shah
(Partner)
Membership No.: 133926
Firm Registration No.: 135024W
UDIN :- 26133926REUAHO1617
Place: Ahmedabad
Date: 29/05/2026

Ankit J. Shah
Managing Director
(DIN: 02695987)

Rohit Rawat
Company Secretary

Vidhyesh G. Dalwadi
Chairman
(DIN: 10851120)

Nishant Thakkar
Chief Financial Officer